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Cabinet Monday 13 May 2019 10.00 am Library Meeting Room - Taunton



To: The Members of the Cabinet

Cllr M Chilcott (Vice-Chair), Cllr D Fothergill (Chairman), Cllr D Hall, Cllr D Huxtable, Cllr C Lawrence, Cllr F Nicholson, Cllr F Purbrick and Cllr J Woodman

All Somerset County Council Members are invited to attend meetings of the Cabinet and Scrutiny Committees.

Issued By Scott Wooldridge, Strategic Manager - Governance and Risk and Monitoring Officer - 3 May 2019

For further information about the meeting, please contact Michael Bryant or Scott Wooldridge or 01823 357628 democraticservices@somerset.gov.uk

Guidance about procedures at the meeting follows the printed agenda.

This meeting will be open to the public and press, subject to the passing of any resolution under Regulation 4 of the Local Authorities (Executive Arrangements) (Meetings and Access to Information) (England) Regulations 2012.

This agenda and the attached reports and background papers are available on request prior to the meeting in large print, Braille, audio tape & disc and can be translated into different languages. They can also be accessed via the council's website on www.somerset.gov.uk/agendasandpapers











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AGENDA

Item Cabinet - 10.00 am Monday 13 May 2019

** Public Guidance notes contained in agenda annexe **

- 1 Apologies for Absence
- 2 **Declarations of Interest**

Details of Cabinet Member interests in District, Town and Parish Councils will be displayed in the meeting room. The Statutory Register of Member's Interests can be inspected via the Community Governance team.

- 3 Minutes from the meeting held on 11 March 2019 (Pages 5 12)
- 4 Public Question Time

The Chair will allow members of the public to present a petition on any matter within the Cabinet's remit. Questions or statements about any matter on the agenda for this meeting may be taken at the time when each matter is considered.

5 Future Support Arrangements for Young Carers (Pages 13 - 72)

To consider the report.

6 County Council Business Plan 2019+ (Pages 73 - 98)

To consider the report.

7 The Somerset Children and Young Peoples Plan 2019-2022 (Pages 99 - 104)

To consider the report.

8 Any other urgent items of business

The Chair may raise any items of urgent business.

THE MEETING - GUIDANCE NOTES

1 Inspection of Papers or Statutory Register of Member's Interests

Any person wishing to inspect reports or the background papers for any item on the agenda or inspect the Register of Member's Interests should contact Scott Wooldridge or Mike Bryant on (01823) 359048 or 357628 or email mbryant@somerset.gov.uk

2 Notes of the Meeting

Details of the issues discussed and decisions taken at the meeting will be set out in the Minutes, which the Cabinet will be asked to approve as a correct record at its next meeting. In the meantime, details of the decisions taken can be obtained from Scott Wooldridge or Mike Bryant on (01823) 357628 or 359048 or email mbryant@somerset.gov.uk

3 Public Question Time

At the Chair's invitation you may ask questions and/or make statements or comments about **any matter on the Cabinet's agenda**. You may also present a petition on any matter within the Cabinet's remit. **The length of public question time will be no more than 30 minutes in total**.

A slot for Public Question Time is set aside near the beginning of the meeting, after the minutes of the previous meeting have been signed. However, questions or statements about any matter on the agenda for this meeting may be taken at the time when each matter is considered.

If you wish to speak at the meeting or submit a petition then you will need to submit your statement or question in writing to Mike Bryant 5.00pm 3 clear working days before the meeting. You can send an email to mbryant@somerset.gov.uk or send post for attention of Mike Bryant, Community Governance, County Hall, Taunton, TA1 4DY.

You must direct your questions and comments through the Chair. You may not take direct part in the debate.

The Chair will decide when public participation is to finish.

If there are many people present at the meeting for one particular item, the Chair may adjourn the meeting to allow views to be expressed more freely.

If an item on the agenda is contentious, with a large number of people attending the meeting, a representative should be nominated to present the views of a group.

An issue will not be deferred because you cannot be present at the meeting.

Remember that the amount of time you speak will be restricted normally to two minutes only.

4 Hearing Aid Loop System

To assist hearing aid users, the Luttrell Room has an infra-red audio transmission system. This works in conjunction with a hearing aid in the T position, but we also need to provide you with a small personal receiver. Please request one from the Committee Administrator and return at the end of the meeting.

5 Emergency Evacuation Procedure

In the event of the fire alarm sounding, members of the public are requested to leave the building via the signposted emergency exit, and proceed to the collection area outside Shire Hall. Officers and Members will be on hand to assist.

6 Cabinet Forward Plan

The latest published version of the Forward Plan is available for public inspection at County Hall or on the County Council web site at: http://www.somerset.gov.uk/irj/public/council/futureplans/futureplan?rid=/guid/505e09a 3-cd9b-2c10-89a0-b262ef879920.

Alternatively, copies can be obtained by telephoning (01823) 359027 or 357628.

7 Excluding the Press and Public for part of the meeting

There may occasionally be items on the agenda that cannot be debated in public for legal reasons (such as those involving confidential and exempt information) and these will be highlighted in the Forward Plan. In those circumstances, the public and press will be asked to leave the room while the Cabinet goes into Private Session.

8 Recording of meetings

The Council supports the principles of openness and transparency, it allows filming, recording and taking photographs at its meetings that are open to the public providing it is done in a non-disruptive manner. Members of the public may use Facebook and Twitter or other forms of social media to report on proceedings and a designated area will be provided for anyone who wishing to film part or all of the proceedings. No filming or recording will take place when the press and public are excluded for that part of the meeting. As a matter of courtesy to the public, anyone wishing to film or record proceedings is asked to provide reasonable notice to the Committee Administrator so that the relevant Chair can inform those present at the start of the meeting.

We would ask that, as far as possible, members of the public aren't filmed unless they are playing an active role such as speaking within a meeting and there may be occasions when speaking members of the public request not to be filmed.

The Council will be undertaking audio recording of some of its meetings in County Hall as part of its investigation into a business case for the recording and potential webcasting of meetings in the future.

A copy of the Council's Recording of Meetings Protocol should be on display at the meeting for inspection, alternatively contact the Committee Administrator for the meeting in advance.

THE CABINET

Minutes of a Meeting of the Cabinet held in the Council Chamber, Shire Hall, on Monday 11th March 2019 at 10.00am.

PRESENT

Cllr D Fothergill (in the Chair)

Cllr M Chilcott Junior Cabinet members:

Cllr D Hall Cllr G Fraschini
Cllr D Huxtable Cllr M Pullin

Cllr C Lawrence Cllr F Purbrick

Other Members present: Cllr S Coles, Cllr G Fraschini, Cllr L Leyshon, Cllr T

Munt, Cllr L Redman, Cllr N Taylor, Cllr A Wedderkopp

Apologies for absence: Cllr F Nicholson, Cllr J Woodman

183 **Declarations of Interest** – agenda item 2

Members of the Cabinet declared the following personal interests in their capacity as a Member of a District, City/Town or Parish Council:

Cllr M Chilcott – West Somerset District Council Cllr F Purbrick – Yeovil Town Council

Cllr D Hall further declared a personal interest as the local member for the proposed Bridgwater Special School.

184 Minutes of the meetings of the Cabinet held on 19th February 2019 - agenda item 3

The Cabinet agreed the minutes and the Chair signed these as a correct record of the proceedings.

185 Public Question Time (PQT) – agenda item 4

The Council's Monitoring Officer, Scott Wooldridge read a question submitted by Nigel Behan regarding Revenue Budget Monitoring.

The Cabinet Member for Resources, Cllr Mandy Chilcott responded to the points raised.

186 Award of Contract for Bridgwater Special School – agenda item 5

The Cabinet Member for Education and Council Transformation introduced the report, highlighting: the school would offer additional place capacity; access to education in the local area; the project would allow the expansion of mainstream provision; the resultant reduction in transport and independent placement costs; and the social value of the contract.

The Assistant Director Inclusion, Annette Perrington and the Strategic Manager – Sufficiency of Early Years and School Place, Phil Curd noted: the project would bring together the two existing special schools; the local first strategy; the capital investment requirement; the opportunities for children of all ages; the feasibility study co-location conclusion; how existing special schools sites would be re-purposed for mainstream provision; the new special school would provide 120 places and include post 16 provision; reducing reliance on the independent sector; and work to ensure the development includes spaces which are fit for the future.

The Cabinet proceeded to debate the report, points raised included: air quality at the proposed site given its proximity to the M5 and A38; the design of the swimming pool; transport to and from the school; the associated increase to mainstream capacity; the borrowing required to finance the project; the inclusion of furniture and ICT equipment within the overall project cost; and the new schools name.

The Assistant Director Inclusion, Annette Perrington and the Strategic Manager – Sufficiency of Early Years and School Place, Phil Curd responded where appropriate, noting: the inclusion of an acoustic bund to screen noise from the M5; winds in the area are typically South Westerly so taking fumes away from the site; access to the proposed swimming pool; the need for SEN provision in the local area; and that transport would be provided based on statutory entitlement, with transport for children living within statutory walking distance being considered on a case by case basis.

The Leader of the Council, Cllr David Fothergill opened the debate to other members present, points raised included: build quality standards; the use of renewable energy technology; the excellent engagement with local members; learning from the design of the Mendip School; and consultation with parents.

The Leader of the Council, Cllr David Fothergill noted his delight that this scheme was being brought forward.

Following consideration of the officer report, appendices and officer presentation the Cabinet resolved to:

- 1. Authorise the County Council to enter in to a call-off contract with the winning contractor (as identified in Appendix B) under the Southern Construction Framework for the construction of a 160-place special school at Bower Lane, Bridgwater for September 2020 at a gross maximum project cost (detailed in Appendix B).
- 2. Agree that Appendix B be treated as exempt information and to be treated in confidence, as the case for the public interest in maintaining the exemption outweighs the public interest in disclosing that information.
- 3. Agree to exclude the press and public from the meeting where there is any discussion at the meeting regarding exempt or confidential information (Appendix B)

4. Delegate authority to the Head of Corporate Property, in consultation with the County Solicitor, to finalise and execute the call-off contract referred to in recommendation 1.

ALTERNATIVE OPTIONS CONSIDERED: As set out in the officer report

REASON FOR DECISION: As set out in the officer report

187 Somerset Rivers Authority (SRA) Enhanced Programme of Flood Risk Management and the SRA Memorandum of Understanding and Constitution - agenda item 7

The Cabinet Member for Economic Development, Planning and Community Infrastructure introduced the report, highlighting: the continued success of the SRA; and work to establish the SRA as a precepting authority.

The Senior Manager – Somerset Rivers Authority, David Mitchell noted that the Rivers Authority was currently not a legal entity and clarified the revisions to the Memorandum of Understanding. The Director of Commissioning & Lead Commissioner for Economic and Community Infrastructure further highlighted ongoing work in this area.

The Cabinet proceeded to debate the report and invited views from other members present. Points raised included: the precept level; and the central government grants received by other County's who have experienced flooding issues.

The Cabinet Member for Economic Development, Planning and Community Infrastructure noted the SRA'S work was focused on on-going management and additional work.

Following consideration of the officer report and appendices the Cabinet resolved to approve and endorse:

- 1. The proposal to implement new Safeguarding Partnership arrangements alongside changes to the Children's Trust arrangements.
- 2. Consultation with the wider partnership on the proposed new integrated arrangements to meet the Council's and other local agencies' duties to children under the Children and Social Work Act 2017 and Children Act 2004.
- 3. That the Director of Children Services and the Head of Legal services undertake further discussions with local Safeguarding Partners with a view to agreeing contractual arrangements whereby certain safeguarding duties and tasks will be undertaken by identified members of the regional Safeguarding Partnership.

- 4. Delegation to the Director of Children's Services of final approval of the Somerset Safeguarding Partnership arrangements to be published by 29 June 2019 following consultation with Scrutiny for Policies, Children and Families Committee and a further report having been brought to the Cabinet meeting on 10 June 2019.
- 5. The retention of a maximum of the current Somerset County Council budget allocation for this first year, and the identification of efficiencies with partners for 2020/2021, hence delivering a reduced budget requirement in future years.

ALTERNATIVE OPTIONS CONSIDERED: As set out in the officer report

REASON FOR DECISION: As set out in the officer report

188 Social Value Policy Refresh – agenda item 9

The Director of Commissioning & Lead Commissioner for Economic and Community Infrastructure introduced the report noting that Social Value was key to both commissioning and procurement.

The Strategic Manager – Commissioning Development, Vikki Hearn further noted that the Policy had been considered by the Scrutiny for Policies and Place Committee who discussed: links with the Local Enterprise Partnership; the potential for a plain English version of the policy; outcomes and performance monitoring; raising member awareness; the use of case studies to demonstrate success; and the addition of the climate change emergency.

The Cabinet Member for Education and Council Transformation noted the importance of ISO 14001 compliance.

Following consideration of the officer report and appendices the Cabinet resolved to approve:

- 1. The refreshed Social Value Policy Statement.
- 2. For the statement to be published as a statement of Somerset County Council's agreed social value priorities

ALTERNATIVE OPTIONS CONSIDERED: As set out in the officer report

REASON FOR DECISION: As set out in the officer report

189 Month 10 Revenue Budget Monitoring – agenda item 10

The Cabinet Member for Resources, Cllr Mandy Chilcott introduced the report and made a number of points including: the report detailed actual spend until the end of January 2019; the importance of the Council's financial resilience; potential contributions to reserves; a robust 3 year

Medium Term Financial Plan; reviewing relevant strategic risks; and that the £1m collection fund surplus accounting.

The Cabinet proceeded to debate the report and invited views from other members present. Points raised included: Adult Social Care demand management; the Learning Disability Equalisation Reserve; and capital receipts flexibility.

The Leader of the Council summarised the points raised in debate, highlighting the continued trend towards financial sustainability.

Following consideration of the officer report and appendix the Cabinet:

- 1. commented upon the contents of this report and particularly noted the progress being made with controlling the budget for 2018/19, including the intention to partially replenish earmarked reserves to improve the resilience of the Council for future years;
- 2. noted the additional uses of the revenue contingency budget (£0.212m);
- 3. noted the potential for specific carry forwards where funds have been received in advance of need or are unspent against specific projects.
- 4. Supported the use for urgency and agrees to set the Council's net budget requirement for 2018/19 (Revenue Budget) as £317,881,900 (see section 1.7)

ALTERNATIVE OPTIONS CONSIDERED: As set out in the officer report

REASON FOR DECISION: As set out in the officer report

190 Item referred from Full Council – Precautionary Salting Network – agenda item 11

The Director of Commissioning & Lead Commissioner for Economic and Community Infrastructure introduced the item, noting: that the Council had made the decision to reduce the precautionary salting network from 21% of the County's roads to 17% based on the Council's financial position at that time; a review was on-going with feedback being collected; and that routes were being reinstated.

The Cabinet proceeded to debate the report, asking a number of questions to officers. Points raised included: the disposal of vehicles; staffing redundancies; the lack of evidence regarding an increase in road traffic accidents; and consideration of increased settlement sizes.

The Leader of the Council, Cllr David Fothergill further requested that the Monitoring Officer write to all Members regarding the importance of sharing information and evidence to substantiate statements.

The Leader of the Council, Cllr David Fothergill opened the debate to other members present, points raised included: consultation with members who divisions include affected roads.

Following debate on Cllr Rigby's recommendations, the Cabinet were assured by the Lead Commissioner for Economic and Community Infrastructure and by the planned service review in Spring 2019 that was agreed at the Cabinet meeting in February 2019.

191 Proposed merger of the existing Children's Safeguaring Board Arrangements with the Children's Trust Board – agenda item 6

The Director of Children's Services, Julian Wooster introduced the report, noting: the Children's Social Work Act 2017; the importance of a responsive system; reducing duplication; and the importance of robust challenge.

The Cabinet heard from Mike Prior, who welcomed the arrangements in his role as the Chair of the Somerset Children's Trust.

The Cabinet proceeded to debate the report, and invited views from other members present. Points raised included: the importance of scrutiny appropriate arrangements; the inclusion of Child Death Review Panels; ensuring Cabinet sign-off for the final arrangements; and the potential to work towards a shared budget position.

The Leader of the Council, Cllr David Fothergill opened debate to other members present, points raised included: consulting the Chair of the Scrutiny for Policies, Children and Families Committee; and ensuring the Scrutiny for Policies, Children and Families Committee are involved in related policy development.

Following consideration of the officer report the Cabinet approved and endorsed:

- 1. The proposal to implement new Safeguarding Partnership arrangements alongside changes to the Children's Trust arrangements.
- 2. Consultation with the wider partnership on the proposed new integrated arrangements to meet the Council's and other local agencies' duties to children under the Children and Social Work Act 2017 and Children Act 2004.
- 3. That the Director of Children Services and the Head of Legal services undertake further discussions with local Safeguarding Partners with a view to agreeing contractual arrangements whereby certain safeguarding duties and tasks will be undertaken by identified members of the regional Safeguarding Partnership.
- 4. Delegation to the Director of Children's Services of final approval of the Somerset Safeguarding Partnership arrangements to be published by 29 June 2019 following consultation with Scrutiny for Policies, Children and Families Committee and a further report having been brought to the Cabinet meeting on 10 June 2019.

5. The retention of a maximum of the current Somerset County Council budget allocation for this first year, and the identification of efficiencies with partners for 2020/2021, hence delivering a reduced budget requirement in future years.

ALTERNATIVE OPTIONS CONSIDERED: As set out in the officer report REASON FOR DECISION: As set out in the officer report

192 Equality Objectives 2019 – 2023 and Equality Commitment – agenda item 8

The Director of Public Health, Trudi Grant and the Council's Equality Manager, Thomas Rutland introduced the report noting: public sector equality duty; the strong consultation response; and collective working.

The Leader of the Council, Cllr David Fothergill opened debate to all members present, points raised included: involving local communities and outside agencies; and ensuring a fair balance across the five objectives.

Following consideration of the officer report and appendices the Cabinet

- 1. Agreed and endorsed the proposed five Equality Objectives for the organisation from April 2019 till April 2023.
- 2. Agreed and endorsed the revised Joint Equality and Diversity Policy
- 3. Requested Directors to identify further actions to support the identified Objectives.
- 4. Requested an annual review of the equality objectives and outcomes achieved by 30 September 2020.

ALTERNATIVE OPTIONS CONSIDERED: As set out in the officer report

REASON FOR DECISION: As set out in the officer report

193 Any other urgent items of business – agenda item 12

There were no items raised.

(The meeting ended at 12.10pm)

CHAIR

Decision Report – Cabinet decision

13th May 2019

Future Support Arrangement for Young Carers

Cabinet Member(s): Cllr Frances Nicholson Cabinet Member for Children and Families

Division and Local Member(s): All

Lead Officer: Julian Wooster Director of Children's Services Author: Rowina Clift-Shanley, Strategic Commissioner

Contact Details: 07930633736

	Seen by: Name		Date	
	County Solicitor	Honor Clarke	29/04/2019	
	Monitoring Officer	Scott Wooldridge	30/04/2019	
	Corporate Finance	Sheila Collins	29/04/2019	
	Human Resources	Chris Squire	01/05/2019	
	Property	Paula Hewitt / Claire Lovett	02/05/2019	
	Procurement / ICT	Simon Clifford	01/05/2019	
	Senior Manager	Julian Wooster	30/04/2019	
	Commissioning Development Team	Vikki Hearn		
	Local Member(s)	All		
	Cabinet Member	Cllr Frances Nicholson	01/05/2019	
	Opposition Spokesperson	Cllr Jane Lock		
	Relevant Scrutiny Chairman	Cllr Leigh Redman		
Forward Plan Reference:	FP/19/04/02			
Summary:	This report addresses proposals as to how young carers can best be identified, engaged and supported within Somerset to meet outcomes that are important to them. It is estimated there are 1,750 young carers in Somerset. Traditionally, through the Young Carers Project, Somerset County Council has offered support to up to 150 young carers at any point in time, with around 100 new referrals each year. This is not a level that we are content with and so this paper outlines how we seek to dramatically improve identification and support, reaching far more young carers in Somerset and offering them opportunities that are personalised to their interests and circumstances. The vision for the new arrangements is that in future more young carers, with support from partners and in particular from schools, will be identified and will be able to immediately access support			

groups without a need for a formal assessment or contacting statutory council services.

There is £248,000 in the 19/20 Budget for support for young carers. The core traditional service elements of assessment, an option of one-to-one support and the availability of a group to attend will be maintained. But we also want to enhance this by offering a more local community-based solution, designed by young carers and the voluntary and community sector. This is referred to as a 'community alliance' within this report. It is intended that this will help to extend our reach but also ensure a more flexible offer for individuals.

In order to achieve this support for young carers, there are 3 distinct areas of offer that it is proposed will be funded by Somerset County Council in order to ensure a sustainable and vibrant service that can deliver great outcomes for young carers:

Ensuring robust support or those who need it the most: Supporting Young Carers who have complex needs (as per the Effective Support for Children and Families Guidance)

£120k per annum used by the Director of Childrens Services to provide dedicated support to young carers with more complex needs with:

- Active caseload of circa 12 cases
- Assessment of young carers where required
- Ongoing profile raising of YC services and signposting to community alliance

Providing support for all young carers regardless of level of need through Young Carers groups:

£53,000 annual grant fund established and capacity to administer this put in place by the Director of Childrens Services.

Access to groups does not need to be via an assessment, anyone can refer young carers in irrespective of their level of need. We will expand the current groups offer to ensure 4 sessions per month in all 4 areas, plus explore the opportunity of 2 sessions per month in West Somerset. Locally Young Carers themselves can determine how this should be organised, weekly or fortnightly, juniors and seniors together or separate. Commissioning and the Adolescent Support Workers will facilitate this initially but it could be connected with 'community alliance' below in future, young people will be involved in the process of grant awards.

Expanding our reach: Identifying young carers who may otherwise be hidden, linking young carers irrespective of level of need into community activities, identifying

opportunities for young carers to access other funding streams for additional support.

- Develop inclusive access to universal offers in communities
 e.g. youth groups, sports activities, skills and training etc.
- Provide connectors/ navigators to facilitate access to community solutions e.g. to help build confidence, create peer support networks etc
- Build solutions to meet specific personal and family needs
- Work in partnership with health, education and social care to promote and enable development of a strength-based approach
- Seek investment from alternate sources such as social welfare grants from relevant charities and bids to major funders such as Lottery, Children in Need and Comic Relief to boost investment and create a sustainable future model that complements local authority funding.
- Consider a 'brand' for young carers services that is identifiable and promotes opportunities, awareness and access.

These three distinct areas for local authority funding do not include extra support in addition to the offer detailed above to young carers:

- With additional needs (as per the Effective Support for Children and Families Guidance), this is supported within schools for those in Education and will be part of the remit of the 'community alliance' for those who are Electively Home Educated or not in education, employment or training.
- With acute needs (as per the Effective Support for Children and Families Guidance), this is supported within Children's Social Care.

That the Cabinet approve the plans for young carers support within the budget available, as set out in this report and specifically agree the following:

Recommendations:

- 1. That £120,000 of the £248,000 of the budget available is used to commission support for young carers who have more complex challenges through the Level 3 adolescent support services.
- 2. Agree that £53,000 of the £248,000 available is used as a grant scheme plus its administration cost, to be utilised to run locality-based support groups for all young carers to access.
- 3. Agree that £75,000 of the £248,000 available is used to develop a "community alliance" building capacity and infrastructure by increasing community

resources, skills and knowledge to meet support needs locally where appropriate and maximise social value by securing additional funding and resources from other sources.

4. That the Director of Childrens Services is authorised to take forward all necessary actions in order to support the delivery of the above recommendations.

Somerset wants to do more for it's Young Carers, the young people we support currently (150 young carers) and the young people we have yet to identify (up to a further 1600).

In September 2018 the Director of Children's Service put forward proposals to make changes to the young carer service. This included a recommendation to involve the VCSE in the provision of support for young carers. Cabinet deferred the decision and requested further work was carried out to look at the evidence, risks, issues and opportunity in more detail.

The recommendations made are on the basis of:

- Engagement with Young Carers
- Engagement with Staff
- Engagement with the voluntary and community sector
- Research into national approaches
- A senior management review of all known Somerset young carers cases, current support levels and reassessment where appropriate

Reasons for Recommendations:

The work provided a real opportunity for the Council to consider how we might modernise the current offer, working on what has already been developed:

- within Prevention Services (Team 8 and getset)
 maintaining the model of key workers for those who need
 support at a complex level (approximately 48 young
 people based on the outcomes of the senior management
 review),
- access to local groups for all

But further enhancing and improving the support on offer by:

 including a broader community offer of support and developing a 'community alliance'. Through engagement with the community and voluntary sector we have been able to identify options for that enhancement which could enable us to reach out to more young carers in Somerset, provide greater choice and control to young carers and their families over how their needs and ambitions are met and provide an opportunity for greater inclusivity in their own communities. embedding the duty to assess within all skilled assessment roles working with families (through use of the Early Help Assessment or Adult's Social Care Assessment tools)

Implementation of the recommendations will be monitored at 6 and 12 month intervals to ensure we are realising our ambition to really reach and support more young carers, and to ensure we have responded to the concerns young carers and interest groups raised as well as the VCSE.

- concerns regarding continuity and quality of care and highlighted the importance of relationships and trust built up with key workers.
- access to support can be a barrier, in terms of knowing what's available and being able to get there.
- possible limitations in terms of the ability of a community offer to meet the wide range of needs presented by young carers and their families in the short term, whilst establishing a new approach.

The research underlined the importance of providing the right investment and resource upfront and evolving the offer over a period of time to mitigate the risk to existing young carers and their families.

All of the recommendations within the report align to the County Vision:

- Help people to help themselves by enabling young carers to have the best opportunities and support whilst undertaking their caring responsibilities.
- Target our resources to where they are needed most by utilising the available budget for young carers to think about an enhanced offer and wider body of support that can meet needs at a more individual level.
- Work with all our partners by committing ongoing engagement, choice and control for young carers and to a 'community alliance' that can maximise available resources for young carers.

The recommendations align to the Children and Young People's Plan:

Supported families Healthy lives Great Education Positive Activities

Links to County Vision, Business Plan and Medium Term Financial Strategy: Engagement events to explore the future model of support to young carers and involve the VCSE in young carer provision were held with a sample of Somerset young carers, the community and voluntary sector, and interest groups, this included some parents of young carers.

On 1st November 2018, the Council's Participation Team met with over 60 young carers between the ages of 7-17 to further understand the impact of caring on these young people's lives (See Appendix One).

On 14th December 2018 SPARK Somerset facilitated an event with the community and voluntary sector in Somerset to help us to understand the level of interest and maturity of the sector. 16 people took part in the event from 14 organisations and included some who are also parents of young carers and an ex young carer. (See Appendix Two).

On 15th January 2019, the Commissioning Team organised an event with Young Carers specialist interest groups. 12 people attended from 10 organisations and included parents of young carers and former carers.

Consultations and co-production undertaken:

In April 2019 an engagement meeting took place between the Director of Children's Services, and Friends of Young Carers to discuss the recommendations in the paper and the role they wish to take should the proposals be approved.

Subject to Cabinet approval there is a commitment to engage with a broader range of stakeholders to ensure that they are able to contribute and express their points of view.

This will include:

- Inviting young carers to participate in staff Interviews
- Asking young carers how they would like groups in their area run via the grant scheme (frequency, content, age groups)
- Involving young carers in the local grant award process for young carers groups
- Involving young carers, the voluntary and community sector and interested parties including parents in the development of the 'community alliance'
- Involving young carers

Financial Implications:

This report recommends how the Young Carers support budget will be utilised in order to identify, engage and support young carers. The full budget figure has been confirmed by Children and Families finance and was agreed at Cabinet and by Full

	Council in February 2019 as part of the Medium Term Financial Plan.			
	Any grant award process will be managed in a transparent way and in line with Somerset County Council grant award principles.			
Legal Implications:	SCC must take reasonable steps to identify young carers in their area who have support needs. All young carers under the age of 18 have a right to an assessment of their need, as per the Children Act 1989 and Carers (Equal Opportunities) Act 2004. The LA also has responsibilities under the Care Act 2014 for the needs assessment of Young Carers undergoing transition to adulthood.			
	The Carers (Equal Opportunities) Act 2004 places a duty on local authorities to inform Carers regardless of their age, of their rights to an assessment which must consider their work, education and leisure needs. Children and Adult Social Services are committed through a memorandum to work together locally, adopting a whole system, whole council, whole family approach to providing support for young carers and their families.			
HR Implications:	Additional staffing will be required for adolescent support staff and the necessary consultations will be carried out.			
Risk Implications:	The recommendations for future support for young carers are based on a more agile, responsive and individualised way of improving lives and changing outcomes for our young people. There has been uncertainty for young carers around the future of their support and other interested parties have also felt anxious. As the future support evolves to a more community-based model communication and engagement will be key to ensure this level of concern is not replicated.			
	Likelihood 3 Impact 4 Risk Score 12 Equalities Implications			
	The recommendations for the future support for young carers focus on improving access, reaching those that are currently hidden and assessing at point of contact rather than referring on wherever possible.			
Other Implications (including due regard implications):	The recommendations are based on an equal offer across the County and giving choice and control to young carers on how this is developed.			
	www.somerset.gov.uk/impactassessment			
	The Equalities Impact Assessment can be found at Appendix X.			

Community Safety Implications

No implications

Sustainability Implications

Whilst no proposals are made to change the young carers transport budget, there is an implication for pollution and sustainability as currently some young carers need to travel from West Somerset to Taunton in order to access groups. This will be reviewed as part of the considerations to have young carer group sessions in West Somerset.

The grant awards will also factor in transport and sustainability in order to achieve a positive impact on the environment.

Health and Safety Implications

The recommendations include capacity to reach more young carers, engage with them and support them as appropriate. This will include any inappropriate care and improving ways of care delivery. This should reduce risk of ill-health or injury for young carers.

Privacy Implications

Any data collected will be as part of existing assessment arrangements –
Early Help Assessment
Children and Families Assessment
Adults Assessment

All of these have consent arrangements addressed within them and will ensure the safe handling of personal data.

Health and Wellbeing Implications

The proposals are designed to have a positive impact in all three areas and priorities of the Health and Wellbeing Strategy:

- positive impacts on health and wellbeing
- positive impacts on preventing ill-health (physical and mental health)
- positive impacts on reducing <u>health and social</u> inequalities.

The Priorities in the Health and Wellbeing strategy are:

- 1. People, families and communities take responsibility for their own health and wellbeing.
- 2. Families and communities are thriving and resilient.
- 3. Somerset people are able to live independently for as long as possible.

These impacts will be for young carers and it is hoped for the families in which they are caring.

The proposals are in direct pursuit of the Shared Vision for Health and Wellbeing in Somerset that "People live healthy and independent lives, supported by thriving and connected communities with timely and easy access to high-quality and efficient public services when they need them."

The Scrutiny Committee received an update on the young carers service on 26 April 2019 and were asked to consider and comment on the arrangements. The Committee agreed to make the following recommendations to the Director of Childrens Services and for Cabinet to consider in May:

- That the Council maintain an appropriate level of spend on Young Carers;
- That the Council integrate the Young Carers assessment function into mainstream services;
- That the Council fund the voluntary sector to provide dedicated services for Young Carers as and where needed:
- That the Council propose additional arrangements to increase the identification of Young Carers by partner agencies;
- That the Council ensures there is an opportunity for the Friends of Young Carers and others to contribute to services for Young Carers;
- That the Council ensures that a monitoring framework is included in the new arrangements for future services for Young Carers

The Director of Childrens Services has considered these recommendations and has responded to each at section 1.3 of this report.

Scrutiny comments / recommendation (if any):

1. Background

1.1. Somerset County Council is required to proactively identify and assess the needs of Young Carers as per the Children Act 1989 and Carers (Equal Opportunities) Act 2004.

A key principle of supporting young carers is the 'whole family' approach. The Care Act 2014 requires that the 'Local Authority must consider the impact of the person's needs for care and support on family members'. This requires the authority to identify anyone who may be part of the wider network of care and support' Children's Commissioner for England, December 2016

We know we are expected to be improving identification of young carers, improving educational opportunities and outcomes, improving access to early

support services, and improving support for Young Adult Carers to enable them to make positive transitions.

Nationally young carers have said that what is important to them is:

- To be a child
- To listen and take their views into account
- To have someone they can talk to
- For professionals to be aware and understand them.

With confirmation that the County Council's financial position is improving, and the full Young Carers budget is in place there is an opportunity to really understand how we secure this for our young carers in Somerset.

1.2. It is estimated there are 1,750 young carers in Somerset. The Young Carers Project has at its maximum reached150 young carers at any point in time, with around 100 new referrals each year. The Project has been supported by 15 volunteers.

In terms of SCC staffing costs, this has equated to approximately £213,000. With the high proportion of the budget being spent on staffing, this has by default created a service dependent upon local authority capacity constraints and bound by thresholds.

With the opportunity to make changes to improve support and outcomes for young carers we seek to address this balance and be more outward looking in our approach. We know this is supported by the voluntary and community sector, as well as some interested parties, but we also recognise the need to manage this as a transition whilst the infrastructure and support for young carers is developed within communities, this is to ensure no gap in support for existing young carers but with the object of reaching far more young carers in future and offering more choice and flexibility as to how young carers want to be supported.

The Friends of the Somerset Young Carers Project charity also fundraises to deliver support activities and ad-hoc opportunities for young people. They have confirmed that they will continue to do this and would like to work with us on implementing the recommendations.

Research has shown that there are up to 20 appropriate external funding sources ranging in value that voluntary or charitable bodies would be eligible to apply for on behalf of young carers. The recommendations within this paper seek to ensure we develop sufficient capacity and work in partnership in Somerset to maximise these opportunities for our young people and increase social value.

In order for the recommendations within this report to be as successful as possible there are other developments needed across the system and this will be managed as a co-ordinated response to ensure the very best support to young carers in Somerset.

How the support will come together is outlined below as a comparison to what was previously in place for young carers.

Previous Young Carers Project	2019/20 Proposals			
Identifying and supporting young	As per the Care Act and Children's			
people with caring responsibilities.	Commissioners report, we will satisfy			
people mareaming responsibilities	ourselves that this is firmly			
	embedded in all Adults, Public			
	Health and Children's services			
	including Education. Widening the			
	net of responsibility with the aim of			
	reaching more young carers in			
	Somerset.			
Undertaking the Young Carers	Existing assessment tools will be			
Needs Assessment	utilised – Early Help Assessment;			
	Adults Assessment; Children and			
	Families Assessment etc. This			
	values the skill of assessment but			
	does not create an exclusive			
	approach for young carers. This will			
	help with the 'whole family' approach			
	and uses existing processes and			
	mechanisms rather than adding in			
	variance and having opportunity for			
	error.			
	There will be capacity for four			
	Adolescent Intervention workers who			
	can complete assessments for			
	young carers with complex needs,			
	and then go on to provide key worker			
	support.			
Supporting Young Carers to reduce	This will be carried out by a wider			
inappropriate levels of care	body of support for young carers,			
	anybody carrying out an assessment			
	can offer advice, particularly those			
	who are supporting the adults for			
	whom young carers are supporting,			
	young carers group leaders will keep a watchful eye on this too. By			
	widening the responsibility, we aim			
	to embed young carers support in			
	Adults, Public Health and Children's			
	Services in such a way that we reach			
	more young carers. Where there are			
	additional bespoke needs this is			
	where we will design the 'community			
	alliance' to build whole family			
	solutions.			
Providing 1:1 support in difficult	Supporting young carers through			
times	early help arrangements is a			
	statutory requirement on all agencies			

	and services working with children is a statutory requirement of Adult Social Care.
Group activities and respite opportunities through breaks.	The recommendation to ensure a universal offer for Young Carers irrespective of level of need through the form of locality groups will deliver some of this - £53,000 annual grant fund to be established and capacity to administer this by the Director of Childrens Services. In the Children's Commissioner report Dec 2016 'Young carers emphasised the value of young carers groups which offered them an escape from the responsibilities and stresses impacting on their life'. Groups will be well advertised and anybody who identifies young carers can refer into these groups immediately so that support can commence even if further assessment is needed. This builds on the existing offer by making provision for more groups, involving young people in who is grant awarded, how sessions in their area are run and ensuring a full year rather than term time offer. In addition, Somerset Friends of Young Carers have confirmed that they will continue to offer funding for trips and activities, particularly in holiday time.
Promoting recognition and awareness of Young Carers' needs and achievements, working alongside other services to develop schemes and services which support Young Carers	We will look to the 'community alliance' to ensure that this takes place at a local level and at a County level. Young carers will be involved in anything that is designed. As part of embedding the principle of identification of young carers in a broader set of services the recognition and awareness of young
Monitoring delivery through Young Carers Network & Young Carers Forum	carers will be raised. This new model of support for young carers will be reviewed with all

stakeholder groups in 6 months, and then at 12 monthly intervals. At a local level young carers views will be sought on their groups, how they are run, frequency, venue,
activities etc on a regular basis.

- **1.3.** The recommendations made by Scrutiny Committee will be addressed in the following ways:
 - That the Council maintain an appropriate level of spend on Young Carers a budget of £248,000 is committed for young carers support and is in line with previous years' investments and this is only one element of spend across the partnership on supporting young carers. In addition, under the Safeguarding Board procedures all agencies have a duty to meet the needs of young carers. The proposals include strengthening arrangements to identify young carers which all agencies will have a duty to respond to depending on the level of need.
 - That the Council integrate the Young Carers assessment function into mainstream services As required by the Care Acts and Children's Acts and statutory guidance, we will satisfy ourselves through improved performance reporting that young carers assessment where required are firmly embedded in all Adults, Public Health and Children's services including Education. Widening the net of responsibility and ensuring that young carers in Somerset receive the appropriate service as a result of a statutory assessment.
 - That the Council fund the voluntary sector to provide dedicated services for Young Carers as and where needed – as per the proposals, £53,000 funding will be available for grant awards and their administration, these grants will be open to the voluntary sector; £75,000 funding will be available to build a 'community alliance' within the voluntary and community sector.
 - That the Council propose additional arrangements to increase the identification of Young Carers by partner agencies As required by the Care Acts and Children's Acts and statutory guidance, we will satisfy ourselves that young carers assessment is firmly embedded in all Adults, Public Health and Children's services including Education. Widening the net of responsibility with the aim of reaching more young carers in Somerset.
 - The 'community alliance' will also support with profile and awareness raising.
 - That the Council ensures there is an opportunity for the Friends of Young Carers and others to contribute to services for Young Carers – the support from Friends of Young Carers is highly valued by SCC as an additional resource for our children and young people. The

proposals have been shared with Friends of Young Carers and they are positive about the vision and their ongoing contribution to this.

• That the Council ensures that a monitoring framework is included in the new arrangements for future services for Young Carers – all aspects of future support will be monitored in terms of reach, offer and improved outcomes, most importantly feedback from our young carers. This will be embedded in Children's services reporting and governance arrangements. The schools reporting system is being changed to identify young carers as a category and work is being undertaken to categorise young carers in early help assessments alongside other need groups as set out in Working Together 2018.

2. Options considered and reasons for rejecting them

2.1. An options appraisal that reviewed young carers service identified seven ways in which the service could be delivered differently. This was at a point in time when the local authority had severe financial pressures.

Engagement activity with multiple stakeholders, most importantly our young carers has given us insight into what good looks like and what matters to our young carers. The recommendations within this paper seek to achieve this and are therefore the final option presented.

The shift is to think more outwardly in order to reach more young carers and support them appropriately. There is less emphasis on thresholds and more emphasis on local and immediate support that remains agile and responsive to our young person's feedback. This will take 12 months to develop but a blend of SCC delivered service and community-based responses will we believe, enhance and broaden the support on offer, harnessing statutory capacity across 'People' services and building social value and investing in communities. It is this for this reason, and at this stage in development that alternative options such as keeping the services entirely in house or look to commission services entirely externally were rejected.

- 3 Background papers
- 3.1 Cabinet 12 September 2018 CAF-20 re-modelling of support to Young Carers Cabinet Report
- 3.2 Cabinet 17 October 2018
 Developing a better model to offer young carers support; and deferring the young carers proposals until February 2019.
 <u>Cabinet Report</u>
- 3.3 Cabinet 11 February 2019
 Setting the forward budget for 2019-20
 Cabinet Report

Social Care Forthcoming Green Paper – England https://researchbriefings.files.parliament.uk/documents/CBP-8002/CBP-8002.pdf

The Support Provided to Young Carers in England – Children's Commissioner https://researchbriefings.files.parliament.uk/documents/CBP-8002/CBP-8002.pdf













Somerset Equality Impact Assessment

Before completing this EIA please ensure you have read the EIA guidance notes - available from your Equality Officer

Version Date 28th April 2019

Future Support for Young Carers in Somerset

There is £248,000 in the 19/20 Budget for support for young carers (up to 18 years of age). The core traditional service elements of assessment, an option of one to one support and the availability of a group to attend will be maintained but enhanced by offering a more local community based solution, designed by young carers and the voluntary and community sector. This is referred to as a 'community alliance'. It is intended that this will help to extend our reach but also ensure a more agile and individualised offer. The key changes are who will be delivering the support to our young carers as the offer becomes less county council dependent and extends its reach and involvement of a range of organisations and sectors that could meet young carers needs.

Evidence

What data/information have you used to assess how this policy/service might impact on protected groups? Sources such as the Office of National Statistics, Somerset Intelligence Partnership, Somerset's Joint Strategic Needs Analysis (JSNA), Staff and/ or area profiles,, should be detailed here

The quality of young carers data in Somerset is not at a standard we would want it to be. There are plans in plan to enhance this but currently we understand the following about our young carers.

Age of Young Carers in Somerset

Those currently supported by young carers services in Somerset are between 7 and 17 years of age.

Age	Number of Young Carers		
7	2		
8	6		
9	5		
10	15		
11	17		
12	28		
13	23		
14	23		
15	21		
16	20		
17	11		
Total	171		

Disability

We understand that there are 18 young carers in Somerset who have a disability. Whilst we are confident that at an individual level the disability type and needs will be met appropriately by professionals we do not hold this information in such a way that we could assess impact of the proposed changes to the offer.

Gender Re-assignment

There are transgender young carers for whom Somerset currently provides support and will continue to support going forwards.

Marriage and Civil Partnership

As young carers are under the age of 18 it is unlikely that any will be married or in a civil partnership. We do not believe any of our current young carers fall into this group.

Pregnancy and Maternity

We are not currently able to identify any young carers who are pregnant, however, it is possible that some older young carers could be or become pregnant.

Race and Ethnicity

Ethnicity	Number of young carers
Mixed - Other Mixed Background	1
Mixed - White & Asian	6
Mixed - White & Black African	1
White - British	150
White - Other Cultural Background	1
(blank)	9
Mixed - White & Black Caribbean	3
Total	171

Religion or belief

Data relating to the religion and belief of our young carers is limited, over half of those we currently support do not have this recorded. This is an area that needs to be improved. We are aware of the following profile currently.

Atheist	1
Christian	12
Church of England	6
None	42
Other	1

Sex

We know that there are 105 female young carers and 65 male young carers. This is in line with national data around the prevalence of female carers.

Sexual Orientation

The sexual orientation of young carers in Somerset is not known.

Other considerations

According to the Children's Society, young carers nationally are more likely to live in families with income below the national average, more likely to miss school, more likely to be 'NEET' between the ages of 16-19, and have significantly lower attainment at GCSE than their peers.

Who have you consulted with to assess possible impact on protected groups? If you have not consulted other people, please explain why?

As laid out in the main body of the report, a number of people have been engaged and consulted with as part of this process with the main features of consultation being on the 'carers' as a protected group. How can they access services, when they do access what do they value, and how would they like service to be delivered. This has included:

On 1st November 2018, the Council's Participation Team met with over 60 young carers between the ages of 7-17 to further understand the impact of caring on these young people's lives (See Appendix One).

On 14th December 2018 SPARK Somerset facilitated an event with the community and voluntary sector in Somerset to help us to understand the level of interest and maturity of the sector. 16 people took part in the event from 14 organisations and included some who are also parents of young carers and an ex young carer. (See Appendix Two).

On 15th January 2019, the Commissioning Team organised an event with Young Carers specialist interest groups. 12 people attended from 10 organisations and included parents of young carers and former carers.

In April 2019 an engagement meeting took place between the Director of Children's Services, and Friends of Young Carers to discuss the recommendations in the paper and the role they wish to take should the proposals be approved.

Consultation in relation to other protected characteristics has not been overt in this exercise and historically data in relation to young carers has been quite limited, the evidence base above has been difficult to extract. Steps are in place to improve this and although we do not have a robust baseline there is a commitment to improve the quality of data, monitoring and reporting. The proposals for future support to young carers are to have a more agile and responsive offer.

Analysis of impact on protected groups

The Public Sector Equality Duty requires us to eliminate discrimination, advance equality of opportunity and foster good relations with protected groups. Consider how this policy/service will achieve these aims. In the table below, using the evidence outlined above and your own understanding, detail what considerations and potential impacts against each of the three aims of the Public Sector Equality Duty. Based on this information, make an assessment of the likely outcome, before you have implemented any mitigation.

Protected group	Summary of impact	Negative outcome	Neutral outcome	Positive outcome
Age	 Young Carers that we are currently supporting span a range of ages from 7-17, as such their needs and the way they would like their need to be met vary. The proposals within this report allow for young carers to determine at a local level whether they would like all age sessions or would like 'juniors' and 'seniors' 			

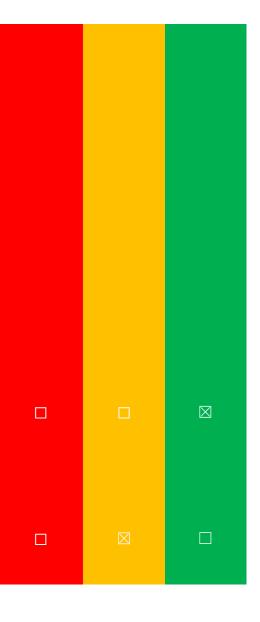
Disability

sessions to be run. Within this proposal it is important that we allow for quieter voices to be heard, which could be our younger young carers.

- The proposals within this report are to develop a 'community alliance' that can respond to young carers irrespective of age and develop more tailored and local solutions going forward, this is important as within this age range nearly all young carers will be dependent on some form of transport arrangement to get them to their groups or activities as they will not be selfsufficient.
- Young carers services are available for children and young people up to the age of 18. At this stage an assessment will be carried out and a transition can be made to the Adult's carers' service. This is to ensure we can preserve what is important to young carers 'to be a child'.
- The disability type of our young carers is not known at a level that can be impact assessed, however, we know that particularly for young people with learning disabilities, autism or asperges for example changes in group leaders or key workers can be difficult. As such wherever possible, as new members of staff take on groups or support there will be a shared session between the outgoing worker and incoming worker to provide reassurance and reduce anxiety.

Gender reassignment

The young carers support currently offers service to gender reassignment and will continue to do so.



Marriage and civil partnership

As young carers are under the age of 18 it is unlikely that any
will be married or in a civil partnership. We do not believe any of
our current young carers fall into this group.

Pregnancy and maternity

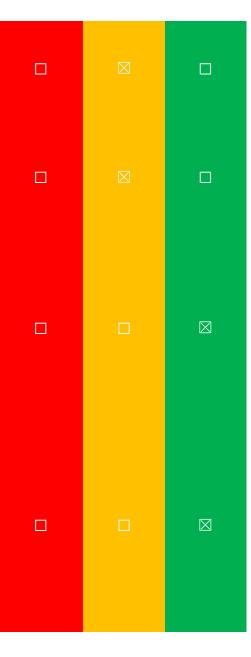
 We are not currently able to identify any young carers who are pregnant, however, it is possible that some older young carers could be or become pregnant. Utilising Transform (previously known as the Troubled Families data warehouse) we have an opportunity to strengthen this by matching schools, children's, adults and health visitor data.

Race and ethnicity

- The proposals within this report are to develop a community alliance that can respond to young carers irrespective of ethnicity however, it is also necessary to keep in mind as we extend our reach that within some communities the culture that needs to be respected is that carers do not want to be identified.
- Groups and support workers may need to access translator services as required in order that groups remain inclusive and accessible for all races.

Religion or belief

 Data relating to the religion and belief of our young carers is limited, over half of those we currently support do not have this recorded. This is an area that needs to be improved and better understood. Certain religions may not for example access groups as they run at certain times of day when worship takes place etc.



Sex

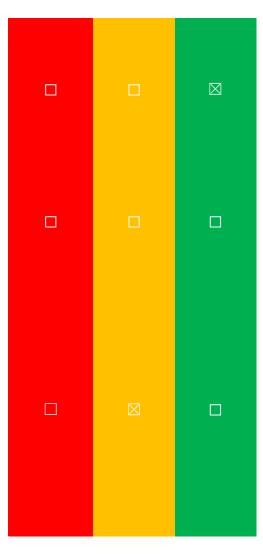
 The proposals within this paper allow for more individualised solutions for our young carers so should improve the offer irrespective of young carers gender. However, we also need to ensure that consultations with young carers do not take a gender bias, that solutions developed do not take a gender bias and that the offer remains appealing and is accessed by males and females alike.

Sexual orientation

 The sexual orientation of young carers in Somerset is not known and this is an area that requires improvement. The impact cannot be assessed, however in principle there should be improvements, as more tailored solutions develop through the community alliance and ensuring access to universal groups.eg. 2BU run groups for LGBTQ.

Other, e.g. carers, veterans, homeless, low income, rurality/isolation, etc.

- According to the Children's Society, young carers nationally are more likely to live in families with income below the national average, more likely to miss school, more likely to be 'NEET' between the ages of 16-19, and have significantly lower attainment at GCSE than their peers. We do not have the data for Somerset to evaluate the impact of this yet, however, working more closely with schools and the Education Safeguarding service, this understanding needs to be developed.
- We know within Somerset rurality is an issue and for some young people can find access more challenging as a result.
- It is possible that Somerset may have young carers from military families as this is a feature of our County.



Negative outcomes action planWhere you have ascertained that there will potentially be negative outcomes, you are required to mitigate the impact of these. Please detail below the actions that you intend to take.

	Action taken/to be taken	Date	Person responsible	How will it be monitored?	Action complete
_	Whilst no negative impacts have been identified there is a need to strengthen the data and an improvement plan is in place with schools and the use of Transform (previously the Troubled Families data warehouse).	02/09/2019	Penny Johnson, Gill Bawler, Tony Johnson, Rowina Clift- Shanley	Through commissioning arrangements, performance reporting through Childrens SMT.	
)))	The proposals within this report are to develop a community alliance that can respond to young carers irrespective of any equality and diversity characteristics and develop more tailored and individual solutions going forward than has been possible within the constraints of the local authority service.	01/04/2020	Rowina Clift- Shanley	Through commissioning arrangements, performance reporting through Childrens SMT.	
	The proposals seek to identify, support and consult far more young carers, this will give us the ability to understand the profile of our young carers more fully and adapt our approach accordingly.	01/11/2019	Rowina Clift- Shanley and Lise Bird	Through commissioning arrangements, performance reporting through Childrens SMT.	
	All organisations that receive grant awards or form part of the future 'community alliance' will be required to have	01/08/2019	Children's Commissioning	Through grant award processes.	

adequate Equality and Diversity policies in place and training for staff.

In order to ensure access to transport for young carers to get them to groups or other activities whilst they remain too voung to take responsibility for this themselves, and where rurality and access may be an issue, the full £22k transport budget for young carers will be maintained.

Through ongoing engagement and development of services organisations representative of vulnerable groups. Eg. 2BU and Somerset Military Family Support Group will be encouraged and invited to contribute their insight, views and resources for young carers.

01/04/2020 Adele McLean Through

annual budget

П

setting arrangements.

Children's 02/09/2019 Through Commissioning commissioning

arrangements.

If negative impacts remain, please provide an explanation below.

Completed by: Rowina Clift-Shanley

Date 28/04/2019

Signed off by: Julian Wooster

Date 30/04/19

Page 38

Equality Lead/Manager sign off date: Tom Rutland 30/04/19

To be reviewed by: Rowina Clift-Shanley

Review date: 30/09/19

Appendices

Appendix 1 – 1st November 2018 Young Carers Event

Engagement with the Young Carer's Service November 2018

Introduction:

In Autumn 2018 a proposal to cut the Young Carer's Service in Somerset was taken to Cabinet and put on hold to enable further work to take place to engage with young carers and their families.

Subsequently, Adult Social Care Commissioning has been tasked with facilitating this consultation and the Participation and Engagement team in Children Commissioning were given the responsibility of engaging with young carers meeting in October school half term.

Adult Social Care Commissioners will use this to help inform work looking at opportunities to involve the community sector in providing opportunities for young people to come together to share experiences and support each other; and have a break from their caring responsibilities.

Planning the Engagement:

In order to give young carers, the best possible opportunity to be heard, a session plan of 3 activities was designed in consultation with 3 workers from the Young Carers service and an agenda and timetable was agreed.

The session plan was then shown to the Young Carers Forum prior to the engagement session and the fifteen young people in attendance tested the questions in the plan to ascertain that they would obtain the fullest information from the young carers. Their suggestions were used to amend the session plan.

The Engagement Session:

On 1st November the Participation and Engagement team (four workers) and a senior adult services commissioner attended an activity day at Pilton Village Hall and met with 60+ young people aged between 7-17 years. They held 3 x 50-minute sessions overseen by a relevant Children's Services manager.



The following describes the activities and evaluates the responses to the activities.

Activity One – What's A Day in the Life of a Young Carer Like?

Sixty -two young people designed a Young Carer from a paper cut out, responding to the question 'What's A Day in the Life of a Young Carer Like? They identified the themes of emotional feelings, practical help, physical effects, friends, family, school and the Young Carers Service in order to carry out the exercise (Appendix A).

They characterised 29 emotional feelings – ranging from the positive – happy and cheerful - to the negative – depressing. The most overall dominant emotion was stressed or stressful – expressed by 37 young people. Also prominent were sad, anxious, worried,

isolated, depressing and emotional. The most dominant positive feelings were helpful, kind, special, happy, cheerful, fun, relieved and good. The young people used the exercise to write statements about themselves –

"try walking in my shoes".

The young carers identified 21 different types of practical support they give, ranging from general descriptions of helping and taking on more responsibility to more specific tasks. Cooking was the highest specific task – 13 young carers help with food and drink preparation for or with their families along with tasks such as washing and dressing a parent or sibling, cleaning and housework and helping with medications. Young carers also offer emotional support – talking, giving kisses and cuddles, being there for their cared-for person. As one young carer quoted,

"A young carer makes people laugh, smile and feel loved".

Young carers described the physical effects of caring in 7 ways including generally finding it hard and difficult and also needing to be patient. The most dominant physical effect is tired or exhausted – with 22 young people describing themselves in that way. One young carer stated that,

"Even though I'm young I am more responsible than some adults". Education is impacted by young caring responsibilities through affecting ability to attend on time, complete homework, concentration at school and having to do caring duties before and after school. Only 7 issues were raised around education in this exercise and one young carer stated that they had,

"more to worry about than homework and school".



There were 23 statements made about family in the exercise. These ranged from how the young carers practically interact with their family including duties around disabled parents, caring for siblings when they're in hospital and helping the family to eat. However, expressing feelings about their family were more prevalent including

emotions of sadness and guilt about their cared-for

person's situation -

"I feel real bad for my mum because she has arthritis"

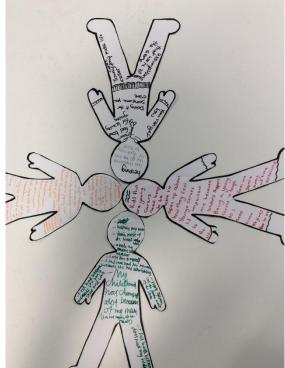
- to being happy that they are able to help — "I like caring for my dad". One young carer said that the support they give is,

"Saving money for the council".

Activity 2 – What Helps A Young Carer Now?

We asked the groups to discuss together what support they receive currently that they find useful.

The responses fell into 3 themes – relationships, positive activities and practical support; relationships being the highest source of support. (Appendix B) Young carers identified 11 different types of relationships that gave them support ranging from the vicar to families and friends and professional and voluntary agencies such as CAMHS (Children and Adolescent Mental Health Services), Promise Mentoring, counsellors and schools and teachers.



The top support types were pets (11), school/teachers (17), friends (27), family (27) and Young Carers Service (62). A young person told me,

"When I need someone to talk to I come and tell a member of staff at Young Carers – it helps me to be myself and someone to talk to".

The Young Carers Service was identified overwhelmingly as the main area of support.

"They are very kind and caring and helpful with problems".

This support consists of trips and residentials; groups; clubs; forums; instilling confidence; liaising with schools; making friends with other young carers; someone to talk to, listen and understand; support for emotional and mental health, offering time away from caring and having a trusted named Young Carer worker. One young person said.

"They're like a family to me".

Young carers named key Young Carer's workers, for example,

"She (worker) made me confident in myself for who I care for. She has helped me through the bad times".

Positive activities featured strongly (20 responses) as a means of support ranging from sport, being outdoors, creative activities and using technology.

Finally, a small number of young people (4) identified practical support as important to them, citing meditation, eating, writing things down and getting financial support. One young person told us,

"Being a young carer changes you from a child to an adult'



The final activity asks 'What Opportunities does a Young Carer want for a Good Future?

We asked the groups how their current support might help them to reach their goals. In small groups they discussed what their individual goals are and how they are supported to reach them. Their responses were collated on pre-prepared diagrams featuring a road and a horizon. The responses fell into 3 themes – career personal ambitions aspirations, altruistic ambitions. The young people gave general career aspirations around success and moving into further and higher education. However, 20 young people specified a job or profession with choices ranging from professional dancer and zoo keeper to engineer and doctor. 5 young people acknowledged that the skills they had learned as a Young Carer

would support their future careers, with one young person stated,

"I would like to train as a nurse, as I have learnt many caring skills as a Young Carer".

19 young people stated personal ambitions which featured both short and long-term timescales – the top ambitions (7) was to travel and to keep the young carers service in their lives.

Finally, 12 young people identified altruistic ambitions including keeping close to their families and raising awareness of Young Carers more globally.

We then asked the groups what the barriers to meeting these goals were; and their responses fell into 3 categories – emotional, practical and physical. The emotional barriers were around being stressed, being worried about the person they care for and a lack of confidence. There were more practical barriers identified than the other 2 categories, the top 4 being lack of time, lack of finances, poor qualifications due to not being able to fully attend school and having too many responsibilities. Finally, the physical barriers were tiredness and lack of concentration.



Conclusion:

The engagement session helped us to understand the profile of the young people who use the Young Carers Service – including their emotional issues which are predominantly around the stress and worry of their role.

The service is undoubtedly valuable to them, especially around their identity as young carers and the opportunity of being with people who understand their situations. The service offers fun and relaxation to some users who don't have this elsewhere – but also offers practical solutions including advocating for them in schools and helping find support for their cared-for people.

However, the sessions showed that young carers get other forms of support and this exercise identified the range of support needed and how this differs in many ways, according to the frequency and severity of the caring responsibilities.

Our young carers were generally aspirational and hopeful for their futures; but had no difficulty in identifying the barriers they needed to overcome in order to reach their goals.

This engagement should help with further engagement throughout the Autumn and before an amended proposal is taken back to Cabinet in Spring 2019. Adult Social Care Commissioners will use this information to help inform work looking at opportunities to involve the community sector in providing opportunities for young people to come together to share experiences and support each other; and have a break from their caring responsibilities.

For any further information about this document, please contact Fiona Phur, Partnership Business Manager, Children's Commissioning Team, Somerset County Council

FZPhur@somerset.gov.uk

APPENDICES

Appendix A: What's a Day in the Life of a Young Carer Like?

Results:

Emotional

- 1. Stressful/Stressed x 37
- 2. Sad x 7
- 3. Bored x 3
- 4. Annoying x 5
- 5. Anxious x 10
- 6. Worried/worrying x 8
- 7. Isolated/lonely/different x 8
- 8. Moody x 1
- 9. Insecure x 3
- 10. Angry x 2
- 11. Pressured x 1
- 12. Depressing x 6
- 13. Traumatising x 1
- 14. Confusing x 3
- 15. Fearful x1
- 16. Overwhelming x1
- 17. Nerve wracking x1
- 18. Happy /cheerful x 6
- 19. Helpful x 3
- 20. Fun x1
- 21. Make sacrifices x 4
- 22. Relieved x1
- 23. Good x 2
- 24. Emotional x 6
- 25. Limiting x 2
- 26. Mental health x 2
- 27. Helpful/ Kind/special x 7
- 28. Guiltv x 2
- 29. Frustrated x 1

Practical

Busy x 7

- 1. Working all the time x 2
- 2. More/ lots of responsibility x 12
- 3. 'Washing and dressing a parent/ sibling x 8
- 4. Helping x 6
- 5. Laundry x 1
- 6. Cleaning/ housework x 8
- 7. Medication x 6
- 8. Take siblings to/from school x 2
- 9. Cook x 13
- 10. Shopping x 2
- 11. Being a young carer has taught me certain skills x 1
- 12. Helping others/siblings x 4
- 13. Financial x 2
- 14. Organising hospital appointments x1

- 15. Giving emotional support x 8 ('a young carer makes people laugh, smile and feel loved')
- 16. Looking after pets x 4
- 17. More to remember x 1
- 18. Gardening x 1
- 19. Doing jobs around the home x1
- 20. Manual handling x 2
- 21. Dealing with own illness/es x 1

Physical

- 1. Difficult x 7
- 2. Hard x 11
- 3. Tired (all the time) x 19
- 4. Exhausted x 3
- 5. Silenced x 1
- 6. Patience x 3
- 7. Extra respite x 3

Education

- 1. Affects homework x 5
- 2. Find it hard to concentrate at school x 4
- 3. School and caring can be very difficult x 5
- 4. I have to help before and after school x 2
- 5. Exam pressures x1
- 6. Late for school x 2
- 7. 'More to worry about than homework and school' x 1

Friends/Peers/Free time

- 1. 'Other people our age don't know what we are going through'
- 2. 'No freedom/spare time x 5
- 3. 'No-one to talk to'
- 4. 'Less free time'x2
- 5. Not going out with friends x 4
- 6. 'Can't engage with things we want to' x 5
- 7. 'Don't have the same life as other people your age'
- 8. 'Keep to yourself'
- 9. 'Only some of my friends at school know' x 2
- 10. 'I don't have any friends'
- 11. 'Good friends understand'
- 12. 'My friends come to the house they think they should help'

Family

- 1. 'I'm happy when mum isn't in hospital' x 2
- 2. 'I help my family' x 1
- 3. I have to push my mum around in a wheelchair'
- 4. 'My dad does not live with us which makes it a lot harder on us'
- 5. 'Trying to be a protector factor for my pets and father especially'
- 6. 'To make my mum's life easier' x2
- 7. 'I feel real bad for my mum because she has arthritis'
- 8. 'Feel bad because she (mum) has to shop and work'
- 9. 'I feel bad because cared for person needs help x 3

- 10. Look out for sibling x 4
- 11. See my brother in hospital x 1
- 12. 'I get sad not seeing my dad'
- 13. 'I am happy to help. I get annoyed when my mum keeps crying'.
- 14. Look after my brother and my mum as she gets really stressed and angry
- 15. Keep dad company x 1
- 16. Helping the people in my family to eat x 1
- 17. 'Me and my sister help my mum because she is disabled'
- 18. 'Brings you closer to your family'
- 19. 'I try not to judge my sister'
- 20. I have to look after myself and my mum and I'm only 10'
- 21. 'I (also) feel upset when mum is having a bad day'
- 22. Sometimes my dad helps, but he needs to take time off work'
- 23. 'I like caring for my dad'

Young Carers Service

- 1. Workers understand (Lack of understanding about our lives) x 5
- 2. 'There is time to relax' x 2
- 3. I love being a Young Carer'
- 4. It gives us a break to be ourselves' x 4
- 5. It is so much fun' x 2
- 6. 'Being a Young Carer lets me meet more people'
- 7. 'The only break is when I go to the YC groups' x2
- 8. 'It gives me a break from stressful times'x2
- 9. 'Getting the support I need' x 2
- 10. 'Groups are fun'
- 11. 'It's good because I can express my feelings to the staff' x 3
- 12. 'They (workers) help me come up with the answers to unsolved situations; encourage me not to give in and remind me to think of happy things'
- 13. 'When you don't want to speak to your mum you can speak to your workers'
- 14. 'Leaders support me mentally'
- 15. 'Provides things like residentials that my family can't afford'
- 16. 'Need to talk to adults
- 17. "Young Carers help us get through the tough times and everyone in the group understands it's a family even though we're not related'.
- 18. 'The people are nice'
- 19. 'Non-professionals go out of their way to help'
- 20. 'I only have young carers to help'

General

'We have to be independent'

'Try walking in my shoes'

'Even though I'm young I am more responsible than some adults'

'Less /no +time to myself' x2

'I have an ambition to be a police officer'

Missing out on childhood x 6

'Others rely/depend upon us'

'Saving money for the council'

'It's all too much'

'Worrying about the person you care for's future – will they be independent; will they be as happy as I am'

'Stuck'

'No-one to talk to' x2

'Assumptions that we're all the same'

'It feels like a job, not a life'

'Being a young carer changes you from a child to an adult'

Appendix B Activity 2 - What Helps A Young Carer Now?

Relationships

- 1. Young Carers trips, residentials, give us confidence, talking to our school, good friends, someone to talk to, forum, support my mental health, time away from caring, named YC worker x 62 'They're like a family to me'
- 2. Family/significant others (mum, dad, brother, my parent's friends, cousin, grandma, nan) x 27
- 3. Friends/ friendship groups x 27
- 4. School/ (Trusted) teachers at school x 17
- 5. 'I get bullied at school and my brother helps me'
- 6. Pets (dogs, cats, Guinea pig, hamster, snakes) x 11
- 7. Myself x 3
- 8. Counselling x 3
- 9. Promise mentor x 2
- 10. CAMHS x 2
- 11. The vicar x 1

Positive Activities

- 1. Sport (rugby, fencing, karate, swimming) x 5
- 2. Doing arts and crafts x 3
- 3. Being in the forest / forest school x 3
- 4. Music-listening to/creating x 3
- 5. Toys x 2
- 6. Sleepovers x 2
- 7. Freedom x 1
- 8. Technology video games, phone, electronics x 1

Practical Support

- 1. Financial support x 1
- 2. Writing things down x 1
- 3. Eating x 1
- 4. Meditation x 1

'Don't pity me for being a young carer' 'Don't judge before you know'

'When I'm sad, people don't always understand'

Appendix C -Exercise 3 'What Opportunities does a Young Carer want for a Good Future?

Identified goals:

Career aspirations

Be successful x 2

Career - Work in a care home x 1, Make people better x1 Become a teacher x 2 Become an actor x 1, become a detective x1, be a nurse x 2, get a good job x 3, be a doctor x 1, become dancers x 2, become a traffic offer x 1, photographer x 1, engineer x 1, be a chef x 1, be a gamer x 1, be a zoo keeper x 1

Further education x 4, university x 4, study law and politics x 1,

Learned some good skills for the future by being a Y Carer x 5

Personal Ambitions

Care for dogs x 1

Travel the world x 7
Nothing can stop me x 1
We can be the best x1

Buy a house x 2

Better mental health x 2

More time for myself x 1

Keep worker/ Young Carers in my life x 4

Altruistic ambitions

Have a school assembly to raise awareness x 1

To be there for the ones I love x 1

For my cared for person to become well x 3

Be helpful to other young carers x 3

Spend time with my family/ understand their illnesses/conditions better x 4

Barriers to reaching goals:

Emotional

- 1. Worrying about cared-for person x 4
- 2. Too stressed/worried x 4
- 3. Lack of confidence x 1

Practical

- 1. Lack of time x 7
- 2. Finances x 5
- 3. Too much responsibility x 4
- 4. Poor school performance/attendance means low qualifications x 3
- 5. Too busy x 1
- 6. Lack of support generally and at school x 3
- 7. Lack of understanding of a young carer x 3
- 8. Have to stay at home x 2
- 9. More help at home x 1
- 10. Lack of career advice x1

Physical effects

- 1. Lack of energy/tiredness/sleep x 6
- 2. Lack of concentration x 3

Appendix 2 – 14th December 2018 VCS Event

Engagement with Voluntary and Community Sector Organisations regarding provision for Young Carers.

14.12.18:

Context

A proposal was put to Somerset County Council's Cabinet Committee in September to redesign the young carers service. Cabinet considered the proposal and made the decision to undertake further work to explore what options are available for the service going forward to ensure our statutory obligations are met. As a result, engagement events have been arranged to look at opportunities, risks and issues to help the Council consider what options are available for a redesigned service.

Adult Social Care commissioned SPARK Somerset to run an engagement event for Voluntary Sector organisations.

WORKSHOP

Aim:

To provide an opportunity for voluntary and community sector organisations to contribute to the shaping of future services for the provision of respite and positive activities for young carers.

Objectives:

- 1. Map current provision.
- 2. Identify opportunities for the voluntary and community sector to enhance provision for young carers.
- 3. Identify possible funding sources.

Attendees:

Sixteen people took part in the event from 14 different organisations. (For details see Appendix 1).

Those in attendance represented a wide range of backgrounds and organisations. Besides representing their organisation, some participants also had first-hand experience of being a young carer or being cared for. While some already work with young carers on a regular basis, others were looking for opportunities to develop this work.

Two representatives from Adult Social Care Commissioning were also present. They participated in the activities and were able to give some clarity regarding the council's perspective.

Summary of concerns and issues

Concerns were wide ranging from the need for oversight and co-ordination, to taking the load off the cared for, lack of sustainability of funding. The range of concerns demonstrates the range of experience and backgrounds of participants.

Outcome 1

Mapping of current provision:

In small groups participants discussed the support that is currently available to young carers. This ranged from pets, to school to specialist services for young carers (taken from flip chart notes):

- Sports Clubs
- Youth Clubs run locally by communities.
- Cubs/Brownies/ Scouts/ Guides

- SWISH- specific teams to help young people with sexual health
- Access to youth work sessions/volunteering
- After school clubs
- Young Somerset Services
- Summer playdays/ holiday clubs.
- Chard and Martock Youth Provision and Mental Health provision.
- Social Farms and Gardens.
- PAT dog.
- Web support forums and parenting groups.
- St Bart's Nurture Group
- Equine assisted therapy.
- Military support/welfare.
- Minehead EYC (mentoring etc).
- Children in Need Funded Groups (Taunton and Bridgewater)
- Mentoring for young carers with more complex needs
- Route One Advocacy Services
- Condition specific support
- National projects
- Young Carer's festival
- Online forums for young carers (may have ceased)
- Some schools have young carers groups weekly.
- Compass Disability
- Somerset Young Carers Project- regular groups and summer activity programme run by SCC Young Carers Team. Includes residential.
- Young Somerset rural music project
- Friends of Somerset Young Carers Charity- fund individual and group applications
- Young Carers Forum (also run by SCC Young Carers Team)
- Drug and Alcohol service provision
- SOMPAR (Mental health)
- Somerset Carers Service
- Magdalen Farm- sleepovers. Respite with each other.
- Pets
- Families

Summary - types of current provision:

- Mainstream services (open to all regardless of their needs).
- Services for vulnerable young people but not specifically for young carers.
- Specific services for young carers.

Considerations:

Young carers might be the core business of some organisations, while others might provide specific activities for young carers on an ad hoc basis.

The group felt that young carers often want to access mainstream services, but things prevent them from doing so. Their parents/carers may not have time or capacity to arrange and pay for their child to attend service or it might be that poor accessibility might mean that a parent can't support their child to participate. A wheel chair user in the group described how he can't join his son for some Rugby club events because they take place in an upstairs room without a lift. For these reasons, young carers might end up using specialist provision, just because they're easier to access, not because they're their preferred activity. If mainstream services had better awareness of the needs of young carers, they might be able to support them to engage.

Young carers need to know that the person they are responsible for is looked after so that they can go and relax with their friends.

The group discussed the benefits of having a group around the child to unpick their needs and consider their needs holistically. They can then identify how best to support the young carers to engage in activities.

Outcome 2 - Identify opportunities for the voluntary and community sector to enhance provision for young carers.

2.1 Enabling young carers to access activities (mainstream and targeted provision).

Notes:

Participants felt that is important that young carers should be able to access a range of activities and that they could possibly be given their own pot of money to enable them to access them. This would need to include consideration of transport costs for those living in remote and hard to reach areas. Although this might be risky with most young people, young carers have a lot of responsibility and are more likely to make wise choices.

Young carers shouldn't have to meet a threshold in order to access services but should be able to access support when they need it, regardless of where they live. They should be worked with in a positive way, not focussing on their problems. There was also a suggestion that "light touch" non-statutory advice could ensure that the caring set up is as good as it can be.

2.2 Raising awareness of young carers, their needs and referral pathways. Notes:

When GPs make a long-term diagnosis, they should ask about whether there are any children in the home. This would greatly improve the identification of young carers. Diagnosis is a critical time to ensure that support is in place for all involved. Provision should recognise the fact that young carers are very short of time. It is important to remember that relationships are important to young carers and they should be able to rely on consistent, positive support from a named professional.

Awareness raising, and outreach might also enable young carers to self-identify and reach out to services.

In order to raise awareness of the services available to young carers, participants felt that it would be good to have a newsletter or calendar of events like the Short Breaks newsletter. There was also discussion about the possibility of an app or forum for young carers. These may have used but failed in the past.

Edgehill University is developing a triage tool for identifying young carers and their specific needs and risk factors. A specific toolkit could then back that up to open referral pathways.

2.3 Oversight of provision and ensuring that young carers' needs are met through signposting and support.

Notes:

Participants felt that it would be good to have someone overseeing provision for young carers who could sign post young carers and support them to access them where necessary. Parents of young carers may not have capacity to think about organising their child's leisure activities. Young carers also need someone to reassure them that, yes, they should go out and have fun. A central person could fulfil all of this.

There is some value in a "group around the child" if necessary, to take a holistic look at their needs and those of their family.

Young carers might benefit from peer mentoring and/or mentoring from a trusted adult.

2.4 Acknowledging and supporting young carer's achievements, skills and knowledge.

Notes:

The group felt that links to Glastonbury festival could be used to raise the profile of and celebrate young carers. Young Somerset already has a good relationship with Michael Eavis, who founded the festival.

The group felt that it was important for young carers to have equality of access to careers education and advice. Young carers have many skills that other young people might not have, but they may not know how to market themselves. Some felt it might be good for young carers to have access to a specific certificate or qualification that would identify their skills such as maturity, empathy and project management. Others thought that young carers may not want to feel singled out. They discussed ways of recognising and celebrating the achievements of young carers and reducing stigma. A Young Carers Awareness Day already exists, and Hampshire had a young carers festival.

2.5 Ensuring consistency in quality of service provision and facilitating partnership working between service providers.

Notes:

Better understanding and support in 'mainstream' provision was also considered very important. Professionals should be better skilled in identifying young carers and enabling them to access appropriate services and support. This would also include consistency in provision and support within schools and possibly a schools' outreach service.

Those organisations working with young carers should have opportunities to networking regularly and the local authority should take responsibility for overseeing it. This would enable effective collaboration and partnership working between those organisations supporting young carers.

To ensure parity and quality of voluntary sector provision for young carers the group felt that it to have some sort of kitemark or code of practice. SCC currently run the Safe and Welcoming Scheme, but this will end in March. UK Youth also have something similar known as Safe Spaces. Either of these could be used or adapted.

Notes: There wasn't much discussion about gaps in provision and specific opportunities for developing new services.

Outcome 3 - Identify possible funding sources.

- Children in Need
- MacDonald's
- Big Lottery
- Local business
- Awards for All
- Banks (e.g. Aviva and Tesco Bank)
- Big companies
- Somerset Community Foundation (currently distributing EDF funding for services near Hinckley).
- Funding in local community for individual families.
- Condition related funding (e.g. Motor Neurone Disease)
- Lions club
- Small foundations.

Notes:

Participants felt that it would be beneficial to apply as a consortium and it might be beneficial to have a funding coordinator for the group. Otherwise, organisations such as CCS and Spark can help with funding applications. The Big Lottery is currently focussing on encouraging partnership working. The sustainability of funding is also an important consideration and that many funders don't allow an organisation to reapply within a certain period. The group felt that, to ensure sustainability and avoid firefighting, it would be good to have a shared vision and strategy.

Next Steps:

Pip Cannons explained to the group that there will be further conversations in January with other interest groups.

Adult Social Care will be looking at how other local authorities work with young carers and assess the opportunities, risks and issues.

This will lead to a paper which will be shared with Cabinet.

The group asked for the following:

 Regular meetings for interested parties, including those that couldn't make it to the initial engagement (e.g. Keyring, YMCA, The Pod (Frome), SASP, Zing). Rebecca offered to host the next meeting at Magdalen Farm. It would be good to rotate locations so that everyone could learn about the different organisations.

• Involvement of young carers and the cared for in future discussions.

Conclusions:

This engagement proved that there is enthusiasm within Somerset's voluntary sector to work together to enhance the offer to young carers. The voluntary sector has a "vibrancy and creativity" that the statutory sector might not be able to achieve. Although there are services out there, there is not consistency across the county. While there are benefits to bespoke services for young carers, some might prefer to access mainstream provision.

There is a need to raise awareness of young carers and to create means for identification and referral pathways. Oversight is required to ensure that young people can access the activities that suit them, regardless of where they live. Also, there is not consistency in identification and support in schools.

There are funding opportunities, but organisations should work together to make the most of these and to ensure sustainability of the work that they do.

Author: Helen Fielden on behalf of Spark Somerset Date: 21/12/18

Appendix 3 – 15th January 2019 Young Carers Interest Group Event

15.01.19: Young Carer interest group workshop

Context

A proposal was put to Somerset County Council's Cabinet Committee in September to redesign the young carers service. Cabinet considered the proposal and made the decision to undertake further work to explore what options are available for the service going forward to ensure our statutory obligations are met and to specifically look at opportunities for greater input from the community sector. As a result, engagement events have been arranged to look at opportunities, risks and issues to help the Council consider what options are available for a redesigned service.

WORKSHOP

Aim:

To help us to understand what opportunities there are to involve the community in young carer support.

Objectives:

- 1. Summarise concerns and issues
- 2. Consider opportunities of involving communities in young carer support in Somerset
- 3. Identify the risks and issues with involving communities in young carer provision
- 4. Discuss what a community offer might look like
- 5. Agree next steps

Attendees: 15 people attended todays workshop.

Pip Cannons	Strategic Manager - Adults & Health Commissioning Some		
	County Council		
Vicky Chipchase	Senior Commissioning Officer – Adults & Health		
	Commissioning Somerset County Council		
Deborah Penny	Development & Engagement Officer – Carers' Voice Somerset		
	Partnership Board		
Neil Richards	Carer & Chair of Carers' Voice Somerset Partnership Board		
Richard Hobbs	Carer & Vice Chair of Carers' Voice Somerset Partnership		
	Board & Member of Somerset Parent Carer Forum Steering		
	Group		
Ruth Hobbs	Carer & Director of Somerset Parent Carer Forum, School		

Governor

Eileen Tipper Scrutiny Committee Member, Trustee CCfS, School Governor Community Agent & Carers Agent Manager – Somerset Caroline Harding

Carers Service

Alison Adlam Chair of Friends of Somerset's Young Carers

Julie Draper Healthwatch

Rebecca Squire Somerset Activities Sports Partnership

Steve Sharples PPG Representative

Justin Spiers Curriculum and Partnerships Manager Somerset Skills &

Learning

Sarah Baker Parent Carer & Support Group Facilitator - Somerset Parent

Carer Forum

Marian Evans Parent Carer & Support Group Facilitator - Somerset Parent

Carer Forum

Outcome 1 - Summary of concerns and issues

1.1 Needs of individuals differ as does the type of support they want and their situation – one size does not fit all.

- 1.2 Needs change and regular reviews & oversight needed.
- 1.3 Young carers need to be seen in context of family / household as well as individuals
- 1.4 Community capacity is different in different places.
- 1.5 What is a community? The definition is not clear cut.
- 1.6 Cuts to funding / investment.
- 1.7 It is essential that we support young carers to transition into employment and further education.
- 1.8 We need to consider an infrastructure that provides for all the marginalised groups. Structure should be built into the system from the beginning.
- 1.9 We need to be clear about what we are doing proactively together well and determine how we can improve the ways that we work together.
- 1.10 Many organisations are concerned about safeguarding matters and may need additional support with this to confidently offer their offers.
- 1.11 We need to consider short and long term young caring roles.

Outcome 2

Opportunities of involving communities in young carer support in Somerset

We recognised the need to encourage, support and focus young carers on their abilities and what they can do, empowering and enabling them to be the instigators of desired changes, initiatives and developments. We also recognised that communities can have an important part to play in identifying, supporting and promoting young carers.

Opportunities identified were identified as follows:

2.1 Information, advice and signposting

- Wrap around support around schools to include: Debit advice, housing issues, mental and physical health advice, drug and alcohol support, advice for all the family members who have an impact on the young person's life.
- Identified key person, connector or agent based in or directly linked to schools.
- Develop a directory of opportunities broken down into eligibility criteria i.e. age
- Create a benefits information guide for young carers i.e. discount card scheme

Note: Information must be up to date, accurate and relevant.

2.2 Connecting young carers to support

- Expand the Health Coach/ village agent/ carers agent role to help identify and accommodate the needs of young carers.
- Young carer champions in GP practices

2.3 Physical and Mental Health

- Support to access mainstream leisure activities
- Somerset Activity Sports Partnership to engage people in physical activity.
- Enhanced and wider range of Young Carers Support Groups with pathways identified, ranging from intensive to infrequent support.
- Wider range of emotional support activities.
- Clearer information around specialist agencies and support to access them i.e. Somerset Partnership NHS Trust, MIND, Drug Advisors.

2.4 Social and Emotional

- Create an on line forum for young carers offering support and counselling.
- Create safe areas to network
- Allocated physical space at school to undertake homework.

2.5 Respite

Broader range of person-centred respite solutions

2.6 Training

- Create a centralised, online training directory for young carers.
- Develop a training programme for "Young Persons Ambassadors"
- Somerset Skills & Learning to work with us to create a young carers training curriculum to support young adults into employment or further education.

Note: All training must have flexible study options.

2.7 Speaking out

- Development on Young Carer Peer support and advocacy programmes.
- Creation of Young Carer groups/representation within Patient Participation Groups.
- Young carers lead awareness raising campaigns (see "We Care Too" Newcastle Carers Service) and help young carers to raise the profile and celebrate the importance of their role.

Outcome 4 - What does a community offer look like?

Informed and informative, flexible, differentiated and offering choice. We also need to ensure that there is consistency across the county to ensure equity of provision.

Key components:

- Wrap around schools.
- Provide information that is accurate, up to date and relevant and effectively share information and data.
- Think Family approach.
- Sustainable in the long term.
- A clear strategic overview
- Paid agents/connectors.
- Central coordination and fundraising

Conclusion

This engagement showed that the representatives from interest group recognised some benefits of investing in the development of community options for young carers to enable more young carers to be identified and to have better access to a wider range of information, advice and solutions to meet a wider range of needs. The group highlighted the need to ensure that young carers have quality, personalised support plans and that we ensure that we adopt a "Think Family" approach throughout. A good range of ideas were shared and some initial exploration around how this might work was discussed but needs further discussion. The group was clear that support is valued and needed to help young carers succeed in all aspects of their lives and reach goals that they want to achieve.

Deborah Penny on behalf of Carers' Voice Somerset Partnership Board. 15.1.19

Appendix 4 – January 2019 Summary of Research

Young Carers Services Comparative notes 15.01.19

1 - Wiltshire

1.1 Contact details

Community First, Unit C2, Beacon Business Centre, Hopton Park,

Devizes, SN10 Y

01380 722475

enquiries@communityfirst.org.uk

http://www.communityfirst.org.uk/yaw/young-carers/

1.2 Management and tender process timeframes.

Current Young Carers Service managed by **Community First** (registered charity.) The Young Carers Service is part of **Wiltshire Carers Service**.

Wiltshire Young Carers Service was established in 1998 and was previously managed by Spurgeons (Children's Charity) for 8-9 years.

NB. Pilot project 1-year (local charity) YC helped to shape service. Recommendations: Suggest a longer transition period if possible, (it can take a substantial period of time to contact young carers and their families and gain consent to pass over contact details, arrange staffing and activities etc).

1.3 Funding

Current LA contract duration: Wiltshire Carers Service 3 years + 1 + 1 option. Start date April 2018. Wiltshire Carers Service have a sub contract which has been awarded to "Youth Action for Young Carers" (Award winning youth arm of Community First).

Current contract LA contract value: Paid annually. Not permitted

to disclose value.

Summary: 10% LA, 70% from grant trusts and foundations, 20% Own fundraising activities via charity Community First (ASPIRE fundraising team) - "Youth Action". Note: Transport costs for Young Carers Service alone are approximately £14k pa.

Background information: Initially the core funding for Young Carers Service came from LA/CCG.

Transition phase: Initial LA funding £50 - £60k to cover management and on costs; used to 'lever in' additional funding from a wide range of sources to enhance and grow the service to meet local needs.

1.4 Identifying and supporting young people with caring responsibilities.

Schools contribute greatly to the identification of YC. 65 Schools have signed up to the Big Lottery Award Programme which helps them to identify and support YC. Each school has a Carers Lead. Bi annual Carers Leads meetings enable the sharing of knowledge and experience, raising awareness and celebrating successes.

1.5 Undertaking the Young Carers Needs Assessment

Wiltshire Council Families and Children's Service carries out assessments of young people who care for someone else. Staff in the Families and Children's Service will then arrange to come and see the young person. Wiltshire Council works with an organisation called Carer Support Wiltshire to provide breaks for young carers when the assessment shows this will be helpful.

1.6 Supporting Young Carers to reduce inappropriate levels of care

levels of care
1.7 Providing 1:1 support in Al

advocacy).

difficult times (incl.

1.8 Group activities and respite opportunities through breaks.

Volunteers working with YC undertake Level 1 Award in Child Protection delivered via the local Safeguarding Children's Board.

All staff provide mentoring and advocacy including through schools.

X3 term time activities per group.

Friends of Young Carers provide funding for school holiday activities and some individual grants.

1.9 Promoting recognition and awareness of Young Carers' needs and achievements, working alongside other services to develop schemes and services which support Young Carers

Annual Young Carers Awareness Day, 15 schools worked in collaboration on this.

The primary Carers Service has dynamic social media presence which includes raising awareness of Young Carers.

"Building Bridges Programme" - Supporting young carers to overcome barriers to employment and education. Project "INSPIRE" supporting 16 – 19 yrs. NEET.

Wiltshire Council is a member of the British Youth Council (BYC) which organises and runs the UK Youth Parliament. Wiltshire has three seats on Youth Parliament and holds annual elections for young people aged 11 to 18 years.

1.10 Review service delivery through Young Carers Network & Young Carers Forum (and oversee running of these functions) 1.11 Number of Young Carers PANOC & MACA assessment tools are used.

Estimated 2700 young carers in Wiltshire between 18 - 25, 700 are under 5

2 - Swindon

2.1 Contact details

Swindon Carers Centre, Sanford House , Sanford Street, Swindon,

SN1 1HE 01793 531133

carers@swindoncarers.org.uk

https://www.swindoncarers.org.uk/young-carers/

2.2 Management and tender process timeframes.

Memberships: Part of The Carers Trust

Managed by **Swindon Carers Centre** (Registered Charity) since October 2017.

2.3 Funding

Current LA contract duration: 5 year +1 +1 option Carers Support Service contract by Swindon Borough Council Jan 2017 – Dec 2022. (It covers support for carers of all ages, including Young Carers from the age of 5, Young Adult Carers, Parent Carers, Adult Carers and Older Carers over the age of 65).

https://www.swindoncarers.org.uk/media-releases/page/2/

Current LA contract value: £ not disclosed

Background: Previously held two separate contracts one for main carers service and another for the young carers service. Both services were provided by the same provider.

NB: SCC Schools Development Officer/Manager funded by The Big Lottery.

2.4 Identifying and supporting young people with caring responsibilities.

The Big Lottery Fund has awarded Swindon Carers Centre a grant of £129,036 to continue developing the Young Carer Award in Swindon for the next 3 years.

Swindon Carers Centre has developed a set of 3 Standards across 5 areas:

2.5 Undertaking the Young Carers Needs Assessment 2.6 Supporting Young Carers to reduce inappropriate levels of care 2.7 Providing 1:1 support in difficult times (incl. advocacy).

2.8 Group activities and respite opportunities through breaks.

2.9 Promoting recognition and awareness of Young Carers' needs and achievements, working alongside other services to develop schemes and services which support Young Carers
2.10 Review service delivery through Young Carers
Network & Young Carers
Forum (and oversee running of these functions)

Leadership and Management
Identification and assessment of individual need
Developing provision to meet need
Young Carer involvement
Management systems, monitoring and evaluation
Referrals to Young Carers Support Team at the Carers Centre Young Carer Support Practitioners carry out assessments.
Identified through assessment.

Carers Trust funding enabled support with emotional wellbeing for 20 YC in 2017/18. 6 sessions were offered as part of a programme to each YC including: Learning how to practice mindfulness, strategies to deal with anger and anxiety and relaxation techniques.

Counselling – Swindon has no funding for this but works in partnership with RELATE and the Young Carers Development Trust. Support can include individualised support, mentoring or guidance on how to apply for an individual bursary.

1:1 support work, term-time groups and school holiday activities, residential trips, individual funding grants, school support and multiagency working. St James Place foundation funding for one of the Young Carer Support Practitioners has enabled support for 214 additional young carers over the final two years of the project. St James's Place Foundation awarded SCC 3 years funding for a Carer Support Practitioner supporting young and young adult carers to build on this work.

Friends of Young Carers Swindon (FOYCS) provided funding for a programme of school holiday activities.

Swindon works in partnership with Nationwide on a variety of projects including: supporting young carers with access to education and employment. Part of this work involves the production of a series of "Young Carers Life Story Skills Videos", viewable through YouTube. Topics include employability, CV writing, completing job applications etc. Links to these learning tools are given to Young Carers Leads in Schools.

Grant from the Carers Trust has enabled Swindon to provide a large consultation event with young carers.

Swindon has a Voice Group called "Young Listeners" Several young carers are trained in public speaking. These individuals then arrange to talk with young carers accessing the service to monitor and put forward improvement suggestions. This form of engagement can take many forms i.e. face to face conversations, through art, board games, individual consultation, surveys etc.

The Young Carer Ambassador Forum meet regularly throughout the year and is committed to championing the voice of young carers and fighting for improved outcomes for young carers in Swindon. SCC is an approved AQA Unit Award Scheme Centre; we can deliver informative and interactive activities and sessions to learners and formally reward their achievements which might otherwise go unrecognised.

PANOC & MACA assessment tools are used. Outcome Star template has been used and a purpose designed version of this created by Swindon for its own use.

2.11 Number of Young Carers

Comprehensive Impact measurement plan Swindon builds in provision for approximately **250**. Swindon has always supported between **500 – 600** young carers. Note: On average, one 3rd of young carers cases require significant intervention on an ongoing basis.

Young Carers supported 2017/18: 644

NB: Overall number of carers in Swindon estimated at 21,000.

No of carers registered as of 31st March 2017				
Total Carers	3950			
Adult Carers	2322 (59%)			
Parent Carers	655 (16%)	655 (16%)		
Young Adult Carers	146 (4%)	146 (4%)		
Young Carers	827 (21%)	827 (21%)		
Gender splits:	Male 33%	Female 67%		
Adult Carers	772 (19%)	1550 (39%)		
Parent Carers	114 (3%)	541 (14%)		
Young Carers	391 (10%)	436 (11%)		
Young Adult Carers	46 (1%)	100 (3%)		

⁻ Percentages rounded up to nearest whole number.

3 - Bath and North East Somerset

3.1 Contact details

3.3 Funding

1 Riverside Cottages, Radstock, BA3 3PS

0176 431388

https://banescarerscentre.org.uk/youngcarers/

3.2 Management and tender process timeframes.

Currently managed by the BANES Carers Service.

A

Tender process commenced September 2018 Contract commences April 1st. 2019. Young Carer consultation period 2 weeks.

Current LA contract duration: 1st April 2019 to 31st March 2022. 3 years + 1 + 1 option

Current LA contract value: £50k approx PA – (covering staff costs):

Young Carers Support Manager - PT - 3 days pw (Strategy & Development)

Young Carers Officer - FT - 5 days pw. (Young Carers Breaks & Support Groups).

Note: Previously this one Service Manager post.

Additional funding:

X3 Young Carers Officers who carry out assessments, provide 1:1 support and facilitate groups – these posts are funded by "Lloyds INVEST Project" and Children in Need.

The service receives a substantial amount of funds from: Children in Need, Friends of Young Carers.

St. Johns Trust purchased the building in Bath and hold the mortgage. The centre in Radstock is leased.

Note: Works very closely with Bath University School of Management, helping to support teams of students with their projects; including designing organisational fundraising events.

3.4 Identifying and supporting young people with caring responsibilities.
3.5 Undertaking the Young Carers Needs Assessment
3.6 Supporting Young Carers to reduce inappropriate levels of care
3.7 Providing 1:1 support in difficult times (incl.

Identification of numbers of young carers in the area, particularly those from 'hard to reach' and B&ME communities and those living in rural areas that may be isolated and facing challenges. YC Support Officers carry out assessments.

Joint Protocol between Adult & Children's Social Care to ensure young carers are not providing inappropriate levels of care.

YC Counselling Service (funded by Friends of Young Carers). Strong partnership working between

YCS, schools, CAMHS and partner agencies ensure that they Appropriate information, advice & support provided to Young Carers. Young carers café is used for all new young carers and their families to gradually introduce them to the service. This takes place at the

3.8 Group activities and respite opportunities through breaks.

advocacy).

centre in Bath. X3 YC Support officers facilitate groups – X4 age groups.

The service is based in an easily accessible venue for young people in central Bath. Sessions are also delivered at additional locations to make it accessible for young people. Provision of a wide range of short breaks & Youth activities/ opportunities for young carers to take part in Inc. YC Festival, accredited arts group, award ceremony etc. The service has a mini bus.

The current young carers' service is being promoted in schools, health forums, adult and children's social care teams and youth services.

3.9 Promoting recognition and awareness of Young Carers' needs and achievements, working alongside other services to develop schemes and services which support Young Carers
3.10 Review service delivery through Young Carers
Network & Young Carers
Forum (and oversee running of these functions)

The service delivers training workshops about young carers to children's services professionals 6 times per year. YC are involved in providing training, awareness raising. A six-monthly magazine is produced with young people.

Quarterly "Have Your Say Days" are incorporated into the provision of the service to ensure young carers are leading on how the Young Carers Service and local services are developed for and with young carers. A Young Carers' Voice Group is being developed to ensure there is a coordinated approach to participation locally.

Contract is monitored quarterly through site visits from the commissioner. Monthly data sets are provided, and quarterly output, outcome and financial monitoring information is provided.

The Carers' Centre holds the contract for the Young Carers Service locally and has a team workplan which is monitored through quarterly sub-committee meetings with trustees and staff and quarterly at staff meetings. Staff working with young carers receive monthly supervision to ensure they are working safely and effectively with young carers.

3.11 Number of Young Carers

The Young Carers Service is currently in contact with over **400** young carers, providing services on a regular basis to approximately 200, approximately 7 new referrals pw.

4 - Bristol

4.1 Contact details

Vassall Centre, Gill Avenue, Fishponds, Bristol, BS16 2QQ 0117 9652220

https://www.carerssupportcentre.org.uk/young-carers/

4.2 Management and tender process timeframes.
4.3 Funding

Commissioned by Bristol City Council.

Current LA Contract duration: 3 years + 1 + 1 option Current LA contract funding: £90,000 per year

Funded posts x2:

Young Carers Service Manager

Young Carers Development Manager – provides 1:1 support & group activities.

4.4 Identifying and supporting young people with caring responsibilities.

Works directly with 12 schools in Bristol helping them to identify and support YC. Young Carers School Award now being offered and helps schools to identify YC and with the following:

- a baseline review
- a step-by-step guide for leaders, teachers and non-teaching staff
- · Webinars, videos and case studies
- 4.5 Undertaking the Young Carers Needs Assessment

4.6 Supporting Young Carers to reduce inappropriate levels of care

Carers Support Service is the lead agency to undertake assessments of the needs of young carers. Assessments are carried out by the Integrated Carers Team.

Safeguarding is a shared responsibility and depends on effective joint working between families, agencies and professionals that have different roles and expertise. All providers are required to embed safeguarding procedures to ensure children and young people stay safe and to reduce risks and build resilience.

Determining whether it's appropriate for the young carer to provide, or continue to provide, care for the person in question considering the young carers needs for support or wishes forms part of the YC assessment.

1:1 support via service.

4.7 Providing 1:1 support in difficult times (incl. advocacy).

4.8 Group activities and respite opportunities through breaks.

4.9 Promoting recognition and awareness of Young Carers' needs and achievements, working alongside other services to develop schemes and services which support Young Carers

Offers a tiered service depending on the individual needs of the YC. The service is in high demand and has a waiting list which is prioritised based on need. A wide range of trips and activities which vary each year including; health and wellbeing focused projects and partnership projects i.e. Jolibuddies mentoring. Heroes group is for 8-12-year olds. It is run fortnightly for 2 hours for 6 sessions. 13 Up Club is a group for South Gloucestershire young carers age 13-18. This group is led by the young carers who choose the range of activities each week. The group is held on a Saturday once a month. Refers YC to suitable groups and positive activities locally. The service develops strong working links with the following key agencies: The Integrated Care Team, First Response, Early Help, Birth – 25 Service, Children's and Adult's Social Care, Bristol Schools and Colleges, Bristol Youth Links, Health Services, The Bristol Children & Young People Voice Network and any other relevant agencies.

Systems in place for partnership working with universal services, including adult health and social care, to identify and support young carers. To be involved in the Young Carers Strategy Group and contribute to the group's Action Plan. Carry out an annual service user evaluation and represent young carers at a strategic level to ensure their voices are heard. To make links with the lead professionals in schools responsible for supporting young carers.

4.10 Review service delivery through Young Carers Network & Young Carers Forum (and oversee running of these functions)

Rife Guide was the sister site to Rife Magazine, Bristol's digital platform for young people to have their say. It was the place for young people to find out what's going on in Bristol. Young Carers Voice (YCV) ensuring YC are seen, heard and recognised. Meets monthly and acts as representatives for young carers. Aim: Bring about change and make sure that Local Authorities include the needs of young carers and their families in service and policy development.

The Provider collates appropriate qualitative and quantitative information for the purpose of monitoring and evaluating the Service's performance, 6 month & annual. Progress made against a young carers manifesto/ key messages obtained from children and young people.

According to the 2011 Census, in Bristol there are 860 children under 16 and 2,700 young people aged 16-24 – the current estimate is much more.

4.11 Number of Young Carers

Other local data shows that there are currently 7,600 young carers in Bristol.

Most young carers have been caring for between 3-5 years (3,392) and 2,775 have been caring for 2 years or less. 82% of young carers in Bristol (6,321) are providing emotional support and supervision and 18% (1388) are carrying out personal care.

5 - Portsmouth

5.1 Contact details

The Young Carers Team is based at the Battenburg Family Centre, Battenburg Avenue, Portsmouth PO2 0SN. You can contact them by phone on 023 9266 1959 or via e-mail youngcarers@portsmouthcc.gov.uk

The support for young carers and young adult carers age 5-25 is provided by Young Carers Team. They offer weekly groups, half term and holiday outings, games and variety of activities.

4 Staff members

Address: The Carers Centre, 117 Orchard Road Southsea Portsmouth PO4 0AD

The Carers Centre provides support to all unpaid carers over 18. The Carers Centre is open Monday to Thursday 9AM-5PM, Friday 9AM-4.30PM and Saturdays 10AM-2PM for the Carers Café. Carers may phone, drop in, send an email or Facebook message if they want to get in touch.

5.2 Funding

Current LA contract duration: Current LA contract value:

5.3 Identifying and supporting young people with caring responsibilities.

5.4 Undertaking the Young Carers Needs Assessment

5.5 Supporting Young Carers to reduce inappropriate levels of care

5.6 Providing 1:1 support in difficult times (incl. advocacy).

LA - Under the Children & Families Act 2014, children have a right to a young carers assessment – this means that they have a right to be supported and get the help they need.

Relate have taken over the young person's counselling service in Portsmouth and are located in the Cosham area.

Just as Off The Record had previously done, Relate have a drop in service.

Portsmouth & District Relate Centre

58D High Street, Cosham, Portsmouth, PO63AG

5.7 Group activities and respite opportunities through breaks.

Young carers can attend weekly activities as well as half term and summer activities which gives them an opportunity to meet other young people in similar situation and have a break from caring. Holiday activities include trips, swimming, cinema, playzone, adventure playground, games, cooking, bowling, theatre and more

There are Young Carers Groups in Secondary Schools, across the city.

In addition there are other Community Based support groups in the city.

For 8 to 14 year olds there is a group every Saturday morning at the John Pounds Centre in Portsea.

For 14 to 18 year olds there is a group every Monday evening at the Carers Centre (117 Orchard Road, Southsea PO4 0AD).

For 19 to 25 year olds there is a group every Thursday evening at the Carers Centre (117 Orchard Road, Southsea PO4 0AD).

There are also other activities organised for young people 5 to 18 years old during school holidays.

Trafalgar Young Carers Group

The group is held every Wednesday during the lunch break in Mrs Dudley's tutor room. Mark Harold from Portsmouth Young Carers runs this group.

The 4U Project is for Portsmouth's LGBT young people (Ages 11yrs – 19yrs)

5.8 Promoting recognition and awareness of Young Carers' needs and achievements, working alongside other services to develop schemes and services which support Young Carers
5.9 Review service delivery through Young Carers Network & Young Carers Forum (and oversee running of these functions)
5.10 Number of Young Carers

6 - Hampshire

6.1 Contact details 6.2 Funding

See Hampshire Young Carers Alliance for individual projects. (x10) see 6.7

Hampshire County Council Children's Services Department has the strategic responsibility for young carers in Hampshire.

First point of contact for referrals or information is Hampshire Children's Services.

Children's Services and Adult Social Care work in joint capacity to implement the Hampshire Practice Guidance for Adult & Children's Services in Supporting Young Carers within a whole family working model. (The memorandum of understanding/the joint working guidance. A guide for professionals to understand how both departments need to respond to the needs of young carers and those they care for. It includes: Identifying young carers, sharing of information, assessments, ascertain what needs to change, responding to safeguarding concerns.

Hampshire County Council Departmental Responsibilities*

Age of carer	Age of Person Being Cared for	County Council Departmental Respo
Under the age of 16	Any age	Children's Services
16 years or older	Under the age of 18	Children's Services
16 years or older	18 years or older	Adults' Health and Care

^{*}Please note the actual duties are not divided between Adult's Health and Care and Children's Service

Above is an extract from Hampshire Joint Carers Strategy 2018 – 2023

All members of the Hampshire Young Carers Alliance (HYCA) receive an annual grant of approximately £16,000 from the Hampshire County Council Children's Services Integrated Grant (CSI). The balance of running costs is met through large grants and local fundraising. They have also received 2 Big Lottery grants (in excess of £1 million) to develop the young carers strategy and develop new models of care resulting in two 3 year projects.

Andover Young Carers initially started in 2000 as a result of a grant payment from The Carers Trust. Andover has a balance of paid (term time only and year round) staff and volunteers. They have a Charity Executive, 2 X Full time Young Carers Support Workers, 1 Administrator, 1 Activities Worker and 1 Schools Worker. **Note:** According to "Carers Together" Hampshire has never had one Young Carers Service covering the whole of the county. It has always been a series of projects that have set up independently in different areas.

6.3
Identifying and supporting young people with caring

responsibiliti

es. 6.4

See box 2 - Carried out by Social Workers

Undertaking the Young Carers Needs Assessment

6.5 See box 2

Supporting Young Carers to reduce inappropriat e levels of care

6.6 Providing See Hampshire Young Carers Alliance

See box 2

1:1 support in difficult times (incl. advocacy).

6.7 Group activities and respite opportunitie s through breaks.

Initiatives for Young Carers and Young Adult Care

There are various organisations and initiatives across Hampshire that specifically support y carers and young adult carers. Young carer projects across Hampshire work with schools to identify young carers, offer early intervention, and support in their educational attainment a emotional wellbeing. Young carers are supported to improve their motivation, self-confiden attendance and engagement with their education.

Winchester University is developing an outreach programme for young adult carers in part with Healthwatch Hampshire, Hampshire Young Carers Alliance (HYCA), Princess Royal Tru Carers in Hampshire (PRTCH) and the Carers Trust. The university is also working to enhar support for students who care for family members with long-term illnesses or disabilities.

The PRTCH is working with young carers projects in Winchester and Eastleigh to pilot a supproup for carers aged 16-25. This initiative is aimed at helping young carers to transition in adulthood and be an adult carer. For carers aged 18 and over, the initiative provides supportopics such as CV writing, sexual health and attending higher education.

Volunteer befrienders from Romsey Young Carers, which is part of HYCA, supports young of with extra tuition to pass exams. Young carers are also supported to attend college open disprovided with help for college applications and to develop their interview skills.

As well as young carer and youth groups, Romsey Young Carers also runs a 'moving on group for 16 to 18 year olds. Group members decide what activity they would like to do each mont are supported by staff and volunteers. The group is encouraged to form links and provide property to each other. When they reach 18, some young adult carers return as volunteers to support the younger groups. Some of the support provided includes:

- Advocating for support for the whole family to enable young carers to continue their edutraining or apprenticeship opportunities
- Referring young carers for benefits advice, which may result in additional funding for the family.

Extract: Hampshire Joint Carers Strategy 2018 - 2023

Summary: There are independent support groups – called young carers projects – in all areas of Hampshire. They provide various levels of help, advice and information. Some have club nights and residentials where you can meet other children and young people with caring responsibilities. Most young carers projects can also help with school and college. Schools also set up young carer support groups.

Hampshire Young Carers Alliance:

Comprises of 10 projects, 1 project is part of a National Charity, 4 are local charities, the remainder form part of other local charities.

Hampshire Young Carers Alliance (HYCA) https://hyca.org.uk/about-hyca/ works with young carer projects across Hampshire. These projects support young carers' educational attainment and wellbeing and help schools to identify and support young carers.

Current HYCA – Aims to give young carers respite opportunities (or a break from caring), opportunities to develop new skills, to experience new activities and to provide young carers with emotional support. The services set out to achieve these aims through a combination of individual support and group work.

All services run trips, clubs or groups – frequency varies, weekly, fortnightly, monthly and split into different age groups. Clubs and activity days offering a range of activities i.e. cooking, table top games, discussions etc. One group has established a choir.

Background: Started with 5 projects in 2005 initially worked together to share good practice and resources and to develop a single county wide voice, to advocate and campaign. See funding detail for development of HYCA. (see also funding notes).

New Forest Young Carers Project: https://www.cfnf.org.uk/young-carers-project/

Andover Young Carers: are a registered charity supporting children and young people aged up to 18 years with a caring responsibility of a family member within Andover and surrounding villages. https://www.andoveryoungcarers.co.uk/

6.8
Promoting
recognition
and
awareness of
Young
Carers'
needs and
achievement
s, working
alongside
other
services to
develop

schemes and services which support Young Andover Young Carers have been raising awareness, providing support and advocating on behalf of the young carers of Andover, and surrounding villages since 2000. Through their work with local schools identifying potential young carers, engagement with statutory agencies and other local charities regarding support, and running groups both at our Bungalow and off site, we ensure that the needs of young carers are recognised and met.

Andover Young Carers are part of the Hampshire Young Carers Alliance (HYCA) and we work together to ensure the needs of young carers in Hampshire are recognised and met.

Carers 6.9 Review service delivery

Young Carers Forum - Run by: The Children's Society

Hampshire Young Carers Alliance: https://hyca.org.uk/about-hyca/

through
Young
Carers
Network &
Young
Carers
Forum (and
oversee
running of
these
functions)
6.10 Number

of Young Carers

2011 census – 4109 Young Carers

The current HYCA currently provides support to 1856 young carers in Hampshire, actively supports 1139 young carers in schools and supports 952 families. HYCA currently has 10 projects.



Decision Report – Cabinet decision 13th May 2019

County Council Business Plan 2019-20

Cabinet Member(s): Cllr David Fothergill – Leader of the Council

Division and Local Member(s): All

Lead Officer: Simon Clifford, Director of Corporate Affairs

Author: Amy Shepherd, Corporate Planning and Performance Manager

Contact Details: 01823 359225

	Seen by:	Name	Date
	County Solicitor	Honor Clarke	29 th April 2019
	Monitoring Officer	Scott Wooldridge	29 th April 2019
	Corporate Finance	Sheila Collins	30 th April 2019
	Human Resources	Chris Squire	23 rd April 2019
	Property	Paula Hewitt / Claire Lovett	24 th April 2019
	Procurement / ICT	Simon Clifford	18 th April 2019
	Senior Manager	Patrick Flaherty	1 st May 2019
	Commissioning Development	Vikki Hearn	18 th April 2019
	Local Member(s)	All	18 th April 2019
	Cabinet Member	Cllr David Fothergill	23 rd April 2019
	Opposition Spokesperson	Cllr Jane Lock	18 th April 2019
		Cllr Leigh Redman (Scrutiny Children and Families)	26 th April 2019
	Relevant Scrutiny Chairman	Cllr Hazel Prior-Sankey (Scrutiny Adults and Health) Cllr Anna Groskop	24 th April 2019
		(Scrutiny for Policies and Place)	5 th April 2019
Forward Plan Reference:	FP/19/03/02		
	what the County Cou	uncil's Business Plan for 2 Incil will aim to achieve wit e coming year to deliver th	th partners and
Summary:		ras originally approved in 2 lace to develop a 2019/20	
		existing Business Plan inte ork of the Council to the pu	
	-	nce monitoring arrangeme track the progress of the E ving approval.	

1. That Cabinet approves the Business Plan 2019/20 as the County Council's vehicle for delivering the County Council Vision, subject to activities included in the Business Plan going through the Council's Recommendations: decision-making processes as required. 2. That Cabinet endorses the requirement for all Council decisions and impact assessments to have regard to the Business Plan. These recommendations have been made so that the council can: • Focus its work on delivering the County Council Vision and "improve lives"; Address the challenges faced by the County and embrace the opportunities; Demonstrate transparency with the public and partners; Reasons for and Recommendations: Improve service planning, financial management and performance. The Business Plan is forward-looking meaning some activities will require further work to determine feasibility (for example financial, resource, partnership) before any decision to proceed is taken. It is anticipated that the refreshed Business Plan will impact positively across the Council by creating a framework for delivering the County Council Vision. **Links to Priorities** The Business Plan reflects and through the website connects the policies, strategies and plans of the Council, including the and Impact on Service Plans: Social Value Policy. The Business Plan will support stronger, more integrated Service Planning and work under way to refresh Corporate performance reporting. The Business Plan 2019-20 will be publicly available, however it is designed as an internal document. Consultation has therefore been with: **Consultations and** Cabinet: co-production Scrutiny for Policies and Place Committee; undertaken: Scrutiny for Children and Families Scrutiny for Adults and Health Directors (individually and through Senior Leadership Team meetings); • Director Management Teams;

	Specific / key teams and individuals.
	The refresh of the Business Plan to develop the 2019/20 version has been undertaken with each of these groups to ensure the Business Plan reflects the outcomes being sought across the Council.
	For each activity or project in the Business Plan, specific consultations including public consultation will be undertaken as appropriate.
Financial Implications:	None: The Business Plan does not in itself deliver projects, programmes and activities and everything in the Plan is there subject to funding being available and approved.
Legal Implications:	None: The Business Plan does not in itself deliver projects, programmes and activities.
HR Implications:	None: The Business Plan does not in itself deliver projects, programmes and activities.
Risk Implications:	Not applicable to the Business Plan.
	Likelihood Impact Risk Score
Other Implications (including due regard implications):	The Equalities Manager has confirmed that no Equalities Impact Assessment is necessary for the Business Plan. The projects, programmes and activities referred to in the Business Plan will be (or have been) subject to appropriate impact assessments on an individual basis.
Scrutiny comments / recommendation (if any):	Scrutiny for Policies and Place Committee considered and commented on the draft 2019/20 Business Plan on 5 th April 2019. The Committee asked if reference to earned income can be made more apparent in the Business Plan. Consequently, an activity in the 'Effective and Resilient delivery' section of the Business Plan has been amended to include reference to optimising income from existing assets. Scrutiny for Children and Families considered the draft 2019/20 Business Plan on 26 th April 2019 and did not identify any required amendments to the Business Plan. Scrutiny for Adults and Health will consider the draft 2019/20 Business Plan on 8 th May 2019 and any comments or recommendations made will be highlighted at the Cabinet meeting.

1. Background

- **1.1.** The County Vision is all about improving lives in Somerset by creating:
 - A thriving and productive County that is ambitious and confident;
 - A County of resilient, well-connected and compassionate communities working to reduce inequalities;
 - A County where all partners actively work together for the benefit of our residents, communities and businesses and the environment in which we all live; and
 - A County that provides you with right information, advice and guidance to help you help yourself and targets support to those who need it most.
- **1.2.** Somerset County Council's Business Plan states what the County Council will aim to achieve with partners and communities to deliver the County Vision. The Business Plan is flexible to change and will remain in line with any new or proposed new county vision.
- **1.3.** The Business Plan was originally approved in 2018, a refresh exercise has taken place to develop a 2019/20 version.
- **1.4.** Once approved the existing Business Plan interactive website that promotes the work of the Council to the public and partners, will be updated.
- **1.5.** The performance reporting arrangements will also be reviewed to ensure that the measures used to track the progress of the Business Plan are effective.

2. Options considered and reasons for rejecting them

2.1. No alternative options have been considered; a commitment was made during the development of the Business Plan 2018/19 to refresh the Plan on an annual basis.

3. Background Papers

3.1. Business Plan 2018-19 Microsite: http://www.somerset.digital/businessplan/ County Vision: http://intranet.somerset.gov.uk/planning-and-performance/strategic-planning/our-county-vision/



Somerset County Council Business Plan 2019-20

Welcome to our Business Plan for 2019/20

This is Somerset County Council's Business Plan for 2019/20. It outlines how we will work with partners and communities to deliver the County Council's 'Vision for Somerset' in the most efficient way possible for Somerset's taxpayers.

The County Council Vision

Our Vision is all about improving lives in Somerset by creating:

- A thriving and productive County that is ambitious and confident.
- A County of resilient, well-connected and compassionate communities working to reduce inequalities.
- A County where all partners actively work together for the benefit of our residents, communities and businesses and the environment in which we all live.
- A County that provides you with right information, advice and guidance to help you help yourself and directs support to those who need it most.

Our Business Plan explains how we will work towards this Vision over the next three years. We will review the Plan every year to keep it up to date.

Delivering the County Council Vision

What the Council does is about making the most of the County's strengths by working together and being prepared to do things in different ways: We don't just 'fix problems'.

To deliver the Vision, we will:

- Help people to help themselves.
- Direct our resources to where they are needed most.
- · Work with all our partners.

The people of Somerset have also told us what our priorities should be, which are reflected in the Vision and this Business Plan:

- Helping vulnerable and elderly people.
- Investing in Somerset's economy and infrastructure.
- Attracting jobs and more apprenticeships.

Our strengths: What Somerset has to offer

Somerset boasts significant strengths. These are a strong foundation on which to improve lives in the county:

- Our economy is worth £11bn, the same size as Liverpool or Sheffield.
- Somerset has low unemployment and a mixed economy.
- We have many good schools.
- SCC works well with our partners. They consider us a 'partner of choice'.
- •
- We have a fine natural environment and rich cultural heritage.

 A wide range of voluntary and community organisations contribute immensely to residents' wellbeing.

Somerset's challenges

Despite our strengths Somerset has challenges to overcome:

- Economic productivity that remains below the national and regional average.
- Poorer levels of public sector funding compared to other areas.
- Meeting the needs of a growing and ageing Somerset population.
- Inequalities in:
 - Educational outcomes.
 - Economic opportunity.
 - o Access to services.
 - Life chances and aspirations.
- The need for more housing and infrastructure.
- Many people and communities remain digitally excluded or unable access fast and reliable broadband coverage.
- Many people suffer from poor physical or mental health and wellbeing.

The Council's own challenges and drivers

To be properly equipped to deliver, the Council has to understand its own drivers:

- We must always put our residents at the heart of everything we do.
- We have responsibilities across a range of partnership strategies:
 - Improving Lives Strategy
 - Heart of the South West Productivity Strategy.
 - Somerset Health and Care Strategy "Fit for the future".
 - Adults' Promoting Independence Strategy.
 - o Children and Young People's Plan.
 - o Somerset Growth Plan.

And challenges...

- The uncertainty over the future of Local Government Funding (Fairer Funding Review (FFR), Business Rate Retention (BRR), Spending Review) makes future funding planning less certain than for the last four years.
- Continuous improvements to our Children's Services to get to 'good'.
- The Council has a wide range of statutory responsibilities which we must meet.

Why a Business Plan?

The Business Plan says what the Council will do to deliver its Vision. The key to success is working with all our partners and making use of the County's many strengths and assets.

- It will focus our work on achieving better outcomes for our residents and communities.
- It helps us be informed when having to make difficult choices at a time when we have fewer resources than ever before and increasing demand for our services.
- It shows our partners precisely what our objectives are and what we are doing to achieve them.

The Business Plan also says how we will develop the capacity and capability we need.

To make the most of Somerset's strengths we will:

- Work with individuals, communities, providers, businesses, other public, voluntary and community sector organisations. We want to work collaboratively and be their partner of choice.
- Work to retain the talent that we have in the County whilst attracting the additional expertise and resources that our economy needs.
- Work with businesses to grow and develop our economy.
- Promote Somerset as a great place to live and work.

To address Somerset's challenges, we will...

- Continue to focus on prevention and early intervention.
- Work across health and care to promote people's independence and reduce unnecessary demand on services.
- Protect vulnerable children and adults and support them to achieve their potential.
- Work with our partners to provide the physical, digital and employment infrastructure that our economy and communities need.
- Work to create a County where people can aspire and achieve without being held back by their background or circumstances.
- Work with health partners and the police to tackle mental and emotional wellbeing issues and the harm they cause.
- Demonstrate Social Value and Value for Money in all that we do.

Meeting the Council's challenges

The Council must be confident, capable and financially sustainable if it is to deliver the Business Plan. So that we are equipped to deal with the challenges and grasp the opportunities ahead, we will:

- Continue to address our financial challenge, ensure the council lives within its means.
- Make sure our internal financial and decision-making processes continue to be robust and evidence based.
- Focus on 'getting to good' in Children's Services.
- Continuously develop and improve the way we work, find better ways of doing things and embrace new technology.
- Work with partners and communities.
- To improve outcomes, we need to make better use of high-quality information and data.

To achieve this the Business Plan sets five organisational development priorities for the Council.

- Organisational Redesign.
- Our culture and approach.
- Become a digital- and technology-enabled council.
- Effective and resilient delivery.
- Reduce demand for high-cost services.

Everyone in the Council has a responsibility to consider and reflect the Business Plan in their service planning, budget setting and performance management. Everything in the Business Plan is subject to availability of funding and our decision-making processes.

Delivering the County Council Vision: our Plan for 2019-20

The Business Plan contains four strategic outcomes that show what the Council will focus on to deliver its Vision and improve lives. Beneath each strategic outcome sits four key priorities and a range of activities. By lining up these activities, priorities and strategic outcomes with the Vision we can plan ahead, monitor progress and above all ensure that we are working within our financial means.

The Business Plan shows our strong ambitions. This means that some activities are aspirational, and funding will need to be secured and formal decisions taken before they can begin.

A county infrastructure that drives productivity, supports economic prosperity and sustainable public services	Safe, vibrant and well- balanced communities able to enjoy and benefit from the natural environment	Fairer life chances and opportunity for all	Improved health and wellbeing and more people living healthy and independent lives for longer
 Ensure that the Council remains financially sustainable and: Has sustainable services. Makes decisions based on evidence and need. Has the organisational, people and digital capacities and capabilities to deliver efficiently and effectively. Enable economic and housing growth by: Maintaining and improving transport infrastructure and digital connectivity. Working more effectively with developers and District Council planning colleagues. Create the climate for enterprise and innovation that businesses need to grow and collaborate. Deliver the Heart of the South West Productivity Strategy and influence the local Industrial Strategy for the benefit of Somerset. 	 Support development of stronger communities including working with them to increase their resilience and create the right conditions for them to thrive and help each other. Work with partners and communities to protect and enhance the environment, manage our water better and produce less waste. Make sure that Somerset remains a safe place to live, work and visit. Support and promote enjoyment of Somerset's rich heritage, culture and natural environment. 	 Tackle inequalities and poor social mobility across Somerset so everyone can realise their potential and give more to our economy and society. Maintain the Council's focus and commitment to make Somerset a place where all children are healthy, safe, and have good physical and emotional wellbeing. Ensure all children in Somerset have access to high quality schools, high quality educational, professional and support services, teachers and leadership teams. Equip Somerset's workforce of the future with the skills they need and enable them to aspire and achieve in Somerset's economy. 	 Explore, define and implement robust health and social care integration. Focus efforts on prevention and improving health and wellbeing outcomes, especially for those in greatest need. Foster an environment which promotes healthier choices and supports people to take responsibility for their own health and wellbeing. Support people to remain independent and within their homes and communities, without formal social care support wherever possible and for as long as possible.

Priority

- 1. Ensure that the Council remains financially sustainable and:
 - Has sustainable services.
 - Makes decisions based on evidence and need.
 - Has the organisational, people and digital capacities and capabilities to deliver efficiently and effectively.

Activity to deliver this priority

The Council's top priority of being a financially sustainable organisation remains. To achieve this, we will:

- Focus primarily on delivering the agreed 2019/20 balanced budget to ensure financial sustainability is strengthened.
- Implement the Medium-Term Financial Plan (2019-22) and plan early for the next MTFP (2020-2023)
- Lobby Central Government and other funding providers
- Seek grant and partnership funding
- Positively influence the Comprehensive Spending Review.

Provide financial support, guidance and governance to key economic and environmental projects.

Develop a transformation plan and adhere to financial parameters supported by:

- Developing a strategy for managing demand in high-cost services.
- Providing robust challenge and financial control.

Continue discussions on local government review for Somerset.

Embed our People Strategy to improve the way we work with stakeholders.

Implement our library redesign programme to provide a modern and sustainable libraries service.

Complete County Hall A Block accommodation project to release revenue funding as part of asset rationalisation.

Work with Somerset District Councils and other partners to manage the investment of a Somerset growth and productivity fund, financed by the 2019/20 Somerset Business Rates pilot.

Provide Business Intelligence and other management information to support better outcomes, through:

- The use of the JSNA in SCC's Commissioning Processes.
- Effective commissioning and delivery of services based on need.
- Effective management information to monitor performance.

Ensure our IT systems promote and enhance collaborative working and data sharing with public sector and other partners.

Develop and embed a Data Strategy that works in common with our partners.

Find new ways to map data at levels that support better, more focussed commissioning and decision-making.

Improve our asset management across the Corporate Property estate:

- Manage the Council's property estate to make the most efficient use of our buildings and land, including rationalising our estate, sharing space and generating income.
- Reducing costs and generating income through making our estate sustainable.

Priority

- 2. Enable economic and housing growth by:
 - Maintaining and improving transport infrastructure and digital connectivity.
 - Working more effectively with developers and District Council planning colleagues.

Activity to deliver this priority:

Deliver phase 2 of the Connecting Devon and Somerset Programme to roll-out superfast broadband to more homes and businesses.

Deliver highways improvements, including:

- Colley Lane in Bridgwater.
- Junction 25 of the M5.
- Western Corridor, Yeovil.
- Develop Toneway

Continue to press for improvements to the A303/A358 and rail services to and from Somerset.

Undertake Department for Transport Band 3 Assessment.

Work with the rail sector to deliver improvements to stations including at Taunton and Bridgwater.

Develop stronger communities by enabling delivery of infrastructure that supports economic and housing growth and community wellbeing.

Work with our District Council partners to deliver the access and education improvements funded by the Housing Infrastructure Fund.

Work with the Somerset Rivers Authority on new or improved infrastructure for economic benefit.

Embed a Sub-Regional Transport Board for the south west peninsula to lead on strategic transport issues that improve regional productivity and drive economic growth and ensure effectiveness.

Priority

3. Create the climate for enterprise and innovation that businesses need to grow and collaborate.

Activity to deliver this priority:

Deliver enterprise and innovation space for new and growing businesses to develop. This could include:

- New enterprise Centres at Bruton, Wiveliscombe and Wells. Examine feasibility of future scheme at Ilminster / Chard.
- Phases of the Somerset Energy Innovation Centre.
- Taunton Geovation Hub / Digital Innovation Centre.
- The Somerset Grow-on Programme.
- Working with partners to deliver the Huntspill Enterprise Zone and Energy Centre.

Deliver the iAero centre in Yeovil to drive innovation in the south west's aerospace industry.

Priority

4. Deliver the Heart of the South West Productivity Strategy and influence the local Industrial Strategy for the benefit of Somerset.

Activity to deliver this priority:

Work with the Local Enterprise Partnership to develop a Local Industrial Strategy (LIS) for the Heart of the South West consistent with the version of the Productivity Strategy. Develop a pipeline of Somerset investment consistent with core priorities of the LIS.

Work with partners to identify opportunities in addition to the LIS to deliver priorities from the Productivity Strategy that improve skills, enterprise and infrastructure in Somerset.

Work with partners to secure a greater level of Government Economic Investment into Somerset.

Priority

 Support development of stronger communities including working with them to increase their resilience and create the right conditions for them to thrive and help each other.

Activity to deliver this priority:

Increase the effectiveness of the voluntary, community and social enterprise sector, by:

Supporting a greater role for the Voluntary, Community and Social Enterprise sector.

Work with partners and communities to make Somerset a more inclusive county for vulnerable children and adults and provide access to the right advice, guidance and support to improve the resilience of parents and carers.

Work with partners to improve practice and outcomes in our Early Help work, reducing the number of children and families entering crisis.

Adoption of neighbourhood approach to:

 Promote independence, empower communities and support people in their community wherever possible.

Develop stronger, more resilient communities by building on local resources including:

- Embed and establish public health nursing within SCC.
- Community Connect.
- Village Agents.
- Community use of libraries.

Thus helping people to live independently for longer in their community.

Work with communities to increase community transport options.

Manage our contracts with partners to ensure they deliver the outcomes our communities need.

Provide access to the right advice and information and facilitate greater customer self-service via digital channels. Enabling our customers to resolve their problems quicker and ensuring our communities become more self-sufficient. Helping our customers to access services in a manner and at a time that is acceptable to them.

Increase business contributions to the Somerset Fund.

Seek to extend peer support programmes in public health services.

Development of a cross-generational place-based approach to improving lives.

Priority

2. Work with partners and communities to protect and enhance the environment, manage our water better and recycle more waste

Activity to deliver this priority:

Deliver our duties as Lead Local Flood Authority with responsibility for local sources of flooding. Continue supporting the work of the Somerset Rivers Authority [SRA] partnership and deliver additionally funded projects, such as Sponge, to promote sustainable drainage and reduce the impact of flooding.

Continue to Lobby Government to put the SRA on a sustainable financial basis.

Work with Somerset's District Councils and wider partners to develop a Somerset wide Climate Change Strategy and progress to making Somerset Carbon Neutral by 2030.

Through the Somerset Waste Partnership deliver the Recycle More Project increase the opportunities for residents to recycle plastics and other materials.

Ensure the impacts of minerals and waste developments on our environment are properly mitigated through the planning system.

Implement a strategy and timetable for Somerset to become a single-use plastic free authority.

Priority

3. Make sure that Somerset remains a safe place to live, work and visit.

Activity to deliver this priority:

Ensure that work effectively with partners, especially health and the Police, to secure improved safeguarding outcomes for children.

Delivery of 'Our Plan' the joint community safety plan for 2017-2021 which includes Safer Somerset Partnership and the Police and Crime Commissioner.

Work with communities and partners to reduce exploitation of vulnerable residents, especially frauds and scams targeting the elderly and vulnerable.

Redefine the Vulnerability Pathway for those socially excluded.

Undertake thematic reviews of families displaying multiple vulnerabilities.

Deliver high-quality commissioned services that help people stay and feel safe.

Work with partners to prevent the risk of radicalisation and extremism in Somerset and its residents by embedding Prevent training for all specified authorities.

Work with particularly vulnerable communities to strengthen infection control, to reduce burden on health and social care services and improve outcomes.

Work with the Somerset Local Authorities Civil Contingencies Unit and Local Resilience Forum to:

- Increase partners' overall resilience.
- Maintain the wellbeing of Somerset's communities and most vulnerable people.

Work in partnership to ensure that adult safeguarding arrangements are efficient and effective, and that people who are unable to keep themselves safe are supported in the least invasive way.

Priority

4. Support and promote enjoyment of Somerset's rich heritage, culture and natural environment

Activity to deliver this priority:

Encourage individuals and communities to get involved in Somerset's heritage.

Support community and cultural activities and events to improve quality of life and people's enjoyment of their free time.

Support and promote the leisure, health and wellbeing value of our natural environment, and make it accessible to all.

Use Council assets to facilitate enjoyment of the County, including:

- Libraries.
- Dillington House.
- Kilve Court.
- Greatwood
- Charterhouse

Provide opportunities for vulnerable groups through the services we provide and our contracts.

Consider social value across all commissioning, procurement and partnership activity.

Support the development of new park runs.

Increase the number of schools using Somerset Outdoor and Residential Services (SORLS) / outdoor facilities including the Shed at Frogmary Farm to engage with the natural environment.

Strategic Outcome

Fairer life chances and opportunity for all

Priority

1. Tackle inequalities and poor social mobility across Somerset so everyone can realise their potential and give more to our economy and society.

Activity to deliver this priority:

Have a coherent vision amongst stakeholders for children's and lifelong learning to reduce gaps in educational attainment.

Work with institutions and stakeholders to focus on increasing the educational achievement of children in Somerset.

Improve educational attainment of all vulnerable groups.

Increase the proportion of children who are 'school ready'.

Support the West Somerset Opportunity Area Action Plan to increase social mobility and opportunity in the district and learn lessons for the County.

Promote and support digital inclusion throughout the County and within the County Council, empowering our residents to help themselves wherever possible.

Work with EDF Energy and the Hinkley Point businesses to ensure that the Hinkley Point C project delivers opportunities for local people.

Support the work of the Education and Business Partnership with the Somerset Chamber of Commerce.

With partners, enhance people's ability to make the best use of opportunities available to them through:

- The South West Heritage Trust.
- Libraries.
- Schools (including Independents).
- · Carers and care providers.

Encourage gender-pay gap transparency amongst partners and providers.

Remove barriers for those on the edge of the labour market.

Promote and support digital inclusion throughout the County and within the County Council:

School nurse digital offer by 2020.

Priority

2. Maintain the Council's focus and commitment to make Somerset a place where all children are healthy, safe, and have good physical and emotional wellbeing.

Activity to deliver this priority:

Improve the emotional wellbeing and mental health of children and young people, in particular:

 Supporting the Somerset wide system to review the commissioning of Child and Adolescent Mental Health Services. Implement the new 'Working Together' guidance and develop the new safeguarding partnership arrangements.

Implement the new child death overview arrangements (pan-Dorset and Somerset).

Improve the consistency of social work practice.

Through our Sufficiency Statement, increase the range and quality of local care placements for Children Looked After.

Delivery of Zing Somerset physical activity and healthy eating support and advice delivered for all ages at a community level.

Improve the health and wellbeing of children and young people, through improved joint working with the CCG around joint pathways for children from prevention through to treatment and longer-term management.

Deliver the National Health Child Programme – which ensures the best start for every child in Somerset.

Promote healthier lifestyles for children and develop support for schools to promote the health and wellbeing of children and young people.

Work with schools to maintain safe practices and environments in the County's schools and academies.

Priority

3. Ensure all children in Somerset have access to high quality schools, high quality educational, professional and support services, teachers and leadership teams.

Activity to deliver this priority:

Renew our 0-25 SEND Strategy, including a strong approach to transitions.

Manage and deliver the schools and early-years building programme over the next five years.

Develop support for schools to promote the health and wellbeing of children and young people through the use of the Wellbeing Framework.

Improve transitions for children going through the education system.

Build on the existing programme of teacher training and apprenticeships to deliver a high-quality education workforce that meets the needs of Somerset's early years settings and schools.

Coordinate and monitor school improvement arrangements in Somerset.

Increase leadership capacity in the education system.

Support schools to provide effective careers advice.

Improve schools' commissioning capacity and capability.

Work with partners and communities to improve outcomes at Early Years Foundation Stage.

Priority

4. Equip the workforce of the future with the skills they need and enable them to aspire and achieve in Somerset's economy.

Activity to deliver this priority:

Ensure that all children and adults, especially those who are vulnerable, have pathways into employment, further education or training, including through:

- The Education Business Partnership.
- Developing digital skills.
- Other social value and work experience schemes.
- Provide more key skills training, particularly for young people and adults.

Recruitment of Social Workers.

Work with partners to create an attractive Higher Education Provision across Somerset.

Work with partners to develop Productivity Strategy programmes on skills and workforce development.

Work with our partners to increase the numbers of apprentices in Somerset.

Develop our apprenticeship and graduate offer and increase the number of apprentices at SCC.

Priority

1. Explore, define and implement robust health and social care integration

Activity to deliver this priority:

Further develop joint commissioning arrangements between the council, Clinical Commissioning Group and NHS England to provide more effective and joined-up health and social care. By:

- Developing a joint Health and Social Care Strategy (Fit for my Future), focusing on prevention and offering people the care they need closer to their homes.
- Developing a joint approach to the commissioning of emotional health and wellbeing and mental health services.
- Develop a children's commissioning approach across health, education and social care.

Continue to provide leadership to organisational change and development in children's social care, education and social care for adults.

Priority

2. Focus efforts on prevention and improving health and wellbeing outcomes, especially for those in greatest need.

Activity to deliver this priority:

Take full advantage of opportunities to support vulnerable young people and adults' access to employment, housing and leisure.

Develop the "Stop Smoking Support" offer.

Develop the 'Team Around the School' model to provide consistently high-quality outcomes.

Lead the commissioning and delivery of open access integrated sexual health services across the health and social care system, to ensure continually improving outcomes.

Expand the community development approach to promoting healthy eating and physical activity to new areas.

Develop a programme of work around Cardio Vascular Disease prevention.

SCC to progress towards Unicef Baby Friendly gold standard award.

Priority

3. Foster an environment which promotes healthier choices and supports people to take responsibility for their own health and wellbeing.

Activity to deliver this priority:

Work with partners and stakeholders to refresh identify priorities and the 10-year outcomes to improve the lives of the population.

Continue to work with partners to tackle health inequalities, review health checks for children looked after and the uptake of child development reviews at 2 in the most deprived communities and sexual health training for people working with learning disabilities.

Support children and young people to make informed life choices using the chat health application as a digital solution to support public health nursing.

Provide advice, guidance and support to improve the resilience of parents and carers.

Maintain a focus on high-performing drug and alcohol treatment services, and other action, to tackle the harm caused by substance misuse.

Through the self-harm multiagency group implement a self-harm protocol to reduce self-harming behaviours in Children and Young People.

Work with partners to develop the Somerset Housing Strategy.

Priority

4. Support people to remain independent and within their homes and communities, without formal social care support wherever possible and for as long as possible.

Activity to deliver this priority:

Work to ensure that people have easy access to solutions to their problems and can achieve good outcomes without needing formal care.

Work with health partners to enable the speedy discharge of patients from hospital and ensure that:

- They achieve the best possible outcomes.
- Are supported by timely, targeted and effective reablement.

Improve the Local Offer for young people 18-25 (SEND and leaving care).

Work collaboratively with our provider market, health commissioners and the CQC to ensure the quality of local provision is closely monitored and enhanced.

Ensure there is timely, targeted and effective use of reablement and rehabilitation, including use of assistive technology, which has a focus on enabling independence and avoids the over-prescription of care.

Reduce the use of long-term residential care and target nursing care for those with the most complex needs.

Adopt a community development approach to commissioning which nurtures community care, responds to identified need and offers people a great choice of local, flexible services and support.

Improve work flow and enhance practice so our staff are able to respond to people's needs in a timely and effective way.

Be an effective first point of contact for the public and professionals, ensuring all conversations are person centred, strength-based and solution focused.

Secure sufficient, personalised home care and support delivered where and when people need it.

Work with partners to implement falls prevention.

Meeting the Council's challenges: sustainability, quality and focus

Council must be confident and capable if it is to deliver the Vision and Business Plan. These organisational priorities fall into five broad categories and a set of activities that will equip it to deal with the challenges, and grasp the opportunities, ahead. The Council will use them to develop and deliver its Service Plans.

Organisational Re-Design

Activity to deliver this priority:

Deliver baseline financial information around existing activities.

Advise on costs of proposed new arrangements and identify benefits and risks.

Identify risks around what we will no longer be doing.

Hold rigor around the existing whilst moving towards the new. Comparing old with new.

Ensure redesign does not adversely impact Central Government returns.

Our culture and approach

Activity to deliver this priority:

Communicate and embed our People Strategy across the Council and with the communities and organisations we work with.

Embed the Commissioning Operating Model and commissioning approach across the council and with partners, including:

- Developing and implementing the Commissioning Gateway.
- Delivering Somerset Academy Cohorts 2 and 3.
- Commissioning learning and development activity.

Embed an evidence-led approach to commissioning and decision-making, supported by effective performance management.

Ensure we commission or deliver safe, effective services that are focussed on improving outcomes and meeting statutory duties.

Retain a positive reputation for the Council and good customer satisfaction.

Aim to deliver the best customer service.

Communicate and campaign with the public to deliver the County Vision.

Communicate, engage and consult with the public on our plans, especially those with protected characteristics.

Build positive relationships between Councillors and officers.

Create and deliver a Leadership Development programme, starting with our Senior Leadership Team.

Develop and embed a core set of leadership attributes across the organisation.

Embed a prevention and demand management approach across Somerset County Council

A digital- and technology-enabled council

Activity to deliver this priority:

Roll out our Cloud First ICT strategy to increase resilience and better data security.

Fully exploit and embed our technology to deliver productivity improvements and behaviour change, enabling greater capability and capacity in the organisation.

Develop a Digital Strategy to lead transformation across the council.

Integrate asset management data and functionality into corporate ICT systems.

Deliver the Digital Customer initiative, empowering digital customers by:

- Redesigning of customer interactions to increase online transactions
- Increase online self-help and signposting
- · Reduce failure demand
- Increase customer satisfaction

Effective and resilient delivery

Activity to deliver this priority:

Retain and improve financial management including:

- Avoiding and addressing overspend.
- Dealing with third party spend through effective procurement and contract management including:
 - o Proactive management of significant supplier relationships.
 - o Pursuing opportunities for collaborative procurement with partners.
- Freeing the Council from internal process and burdens that are not sustainable, serve little purpose or do not support outcomes.
- Identifying and acting upon commercial opportunities.

Through the Council's Asset Management Plan make best use of County Council assets to support accessible, responsive and sustainable services.

Implement and deliver our commercial approach to asset management, specifically to:

- Exploit commercial investment and revenue generating opportunities.
- Optimise income from existing assets, including for development purposes.

Meet our Constitutional and statutory requirements for reporting, decision-making and transparency.

Reduce Demand for High Cost Services

Activity to deliver this priority:

Improve work with parents with drug and alcohol abuse and mental health issues that affect their parenting.

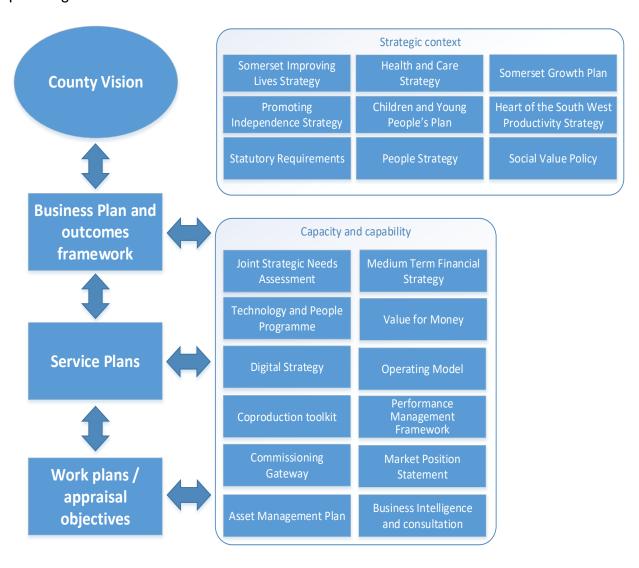
Delivering the Business Plan

Everything we do must support delivery of the activities, priorities and strategic outcomes in the Business Plan. If not, we must ask ourselves whether what we are doing is necessary.

Service Planning

The Business Plan has a key role in Service Planning. It creates a 'golden thread' from the Vision to individual Service Plans and performance management.

High-level measures for each priority will show how success will be seen at a strategic outcome and priority level. Service Plans identify specific metrics for each activity or intention. The diagram below shows the relationship between the Business Plan, performance management and service planning.



Using the tools available to us

There are a wide range of strategies, tools and approaches that support and guide all that we do. This diagram shows the strategic context that we work in, and the key capacity and capability tools that should be used to design and deliver the most appropriate services – including finding ways for a service to be provided in the community.

Decision Report – Key Decision 13th May 2019

'Our Plan' – the Somerset Plan for Children, Young People and Families 2019 – 2022 Cabinet Member(s): Frances Nicholson, Lead Member for Children and Families

Division and Local Member(s): All

Lead Officer: Julian Wooster Director of Children's Services

Author: Fiona Phur, Partnership Business Manager - Commissioning and Performance

Contact Details: FZPhur@somerset.gov.uk 07811 307699

	Seen by:	Name	Date
	County Solicitor	Honor Clarke	29.4.19
	Monitoring Officer	Scott Wooldridge	29.4.19
	Corporate Finance	Sheila Collins	Sent on 24.4.19
	Human Resources	Chris Squire	24.4.19
	Procurement / ICT	Simon Clifford	29.4.19
	Senior Manager	Julian Wooster – Director of Children's Services	29.4.19
Report Sign off	Local Member(s)	N/A	
Report oign on	Opposition Spokesperson	Cllr Jane Lock – Opposition Spokesperson for Children and Families	Sent on 24.4.19
	Relevant Scrutiny Chairman	Cllr Leigh Redman – Chair of Scrutiny Children and Families	Sent on 24.4.19
	Cabinet Member	Cllr Frances Nicholson – Lead Member for Children and Families	Sent on 24.4.19
Forward Plan Reference:	FP/18/12/05		
Summary:	Families 2019 – 20 Council along with children and young young people with S 25) This is the second p first plan which h 'inadequate' judgem Inspection (Focused service are now rate the partnership that to children in care a	nerset Plan for Children, No. 22 sets out the ambition its partners to improve of people (in relation to Capecial Educational Needs as taken children's seent to areas which foll Visit) this year confirmed it is further substantial improved children with special equired. These are addresses	con of the County outcomes for ALL Care Leavers and is duties extend to hievements of the ervices from an owing an Ofsted that aspects of the recognised across ements in relation educational needs

	The priorities of 'Our Plan' are:
	 The priorities of 'Our Plan' are: Supported Families – strengthening families and building resilient families Healthy Lives – families making the right choices to support happy healthy lifestyles Great Education - high aspirations and achievement for all Positive Activities – getting the most out of life through play, leisure, cultural and sporting opportunities.
	That the Cabinet:
Recommendations:	 Approves 'Our Plan' – Somerset's Plan for Children, Young People & Families 2019 – 2022 Recommends Full Council to endorse 'Our Plan' – Somerset's Plan for Children, Young People & Families 2019 – 2022
	 Requests that relevant partner agencies (as set out in S11 Children Act 2004) formerly endorse the plan through their executive arrangements.
Reasons for Recommendations:	The Somerset Plan for Children, Young People & Families 2019 – 2022 is the strategic plan for the statutory children's partnership arrangements, providing the focus for partners' actions and investment and the means by which Ofsted and the Care Quality Commission (CQC) will judge the Council's and its partners capacity to improve. The Plan is now completed, following engagement with key boards and stakeholders, including children, young people and their families and practitioners across many organisations. The involvement of children and young people in setting the priorities distinguishes this plan from the previous plan which was a response to the then ministerial direction by government.
	'Our Plan' picks up the themes for children and young people identified in 'Improving Lives' - Somerset's Health and Wellbeing Strategy and its four priorities:
Links to Priorities and Impact on Service Plans:	 A county infrastructure that drives productivity, supports economic prosperity and sustainable public services Safe, vibrant and well-balanced communities able to enjoy and benefit from the natural environment Fairer life chances and opportunity for all Improved health and wellbeing and more people living healthy and independent lives for longer
	The Plan will be reported annually to the Health & Wellbeing Board though Priority 3: Fairer life chances and opportunity for all.

	The plan recognises the importance of partnership working, providing the tools for families to help themselves and intervening early when we need to.
	In drawing up "Our Plan" - the new Plan for Children, Young People & Families - all those covered by the duty to co-operate under the Children Act 2004 must be consulted - as well as children, young people and their parents and carers and other key partners. This has been achieved through workshops and multi-agency meetings.
	Consultation undertaken with over 200 children, young people and parents throughout 2018 includes:
Consultations undertaken:	 Somerset UK Youth Parliament Advisory Group The Unstoppables (SEND) CAMHS Participation Group Somerset In Care and Leaving Care Councils Somerset Parent Carer Forum Voluntary sector children and young people's organisations The Voluntary and Community Sector Forum
	In addition, a steering group made up of representatives of the above groups was established to oversee the writing of the plan. Staff consultation took place via multi-agency roadshows in 2018 and monthly updates have been discussed at the Children's Services Management Team meetings.
	The Draft plan has also been taken to the Somerset Health and Wellbeing Board and Scrutiny Committee.
	'Our Plan' has been prepared in a context of rising need in the population and reducing funding for public services. The four priorities outlined in the plan are intended to be met within the agreed budgets and staffing resources of SCC and its partners, taking into account anticipated spending reductions over the next three years.
Financial Implications:	The Council's commitment to provide good or better services to improve outcomes for ALL children is reflected by the rebasing of the Children's Services Budget in 2019/2020 based on Need and the effectiveness of services.
	Generally, well performing local authorities spend less on children's services conversely there is likely to be a negative impact on the budget should performance not improve in the context of declining resources and rising demand.
Legal Implications:	The children's partnership arrangements are underpinned by the "duty to cooperate" (Section 10, Children Act 2004). The arrangements are to be made with a view to improving the wellbeing of children in the authority's area so far as relating to:

	 a) Physical and mental health emotional wellbeing b) Protection from harm and neglect c) Education, training and recreation d) The contribution made by them to society; and e) Social and economic wellbeing
	The safeguarding aspects of the partnership are further strengthened by the Children and Social Work Act 2017 and arrangement currently being consulted on to hold its individual members to account for delivering their agreed contributions to the shared plan. The partners have agreed to review progress against the Plan on a quarterly basis.
HR Implications:	There are no specific workforce issues arising from this report
	The principal risk lies in the failure to secure improvement across the partnership. This would impact on the delivery the Council's ambitions in relation to improved outcomes for children and young people in Somerset and could result in poor inspection results from regulatory bodies.
Risk Implications:	There is a Corporate Risk for Safeguarding Children (ORG0009) and its current score is 15. There are a number of management actions and mitigations for managing this risk. The Directorate Management Team and the Cabinet Member regularly monitor the management of this risk.
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Other Implications (including due regard implications):	In addition, the plan requires agencies across the partnership to tackle inequalities and narrow gaps, paying suitable regard to the 2010 Equality's Act general duty. As with the previous plan there will be annually reviewed detailed plans to deliver on the four priorities. These will have additional metrics. As part of the review of the safeguarding aspects of the partnership approved by a previous Cabinet, the multi-agency delivery groups are under review. One of the areas to be strengthened by the new plan under the 'Supported Families' priority is support to parents and carers who are facing difficulties with their parenting through domestic abuse, mental health or substance misuse issues, or a combination of the three.

1. Background

- 1.1. 'Our Plan' the Somerset Plan for Children, Young People and Families 2019 2022 (the Plan) is a three-year Plan which will influence commissioning decisions and is likely to be effective in furthering and sustaining improvement of children's services in Somerset. The partnership holds its individual members to account for delivering their agreed contributions to the shared plan and has agreed to review progress against the Plan on a quarterly basis.
- **1.2.** The Plan aligns with 'Improving Lives in Somerset 2019 2028' the health and wellbeing strategy for the local area which sets out a 10-year vision for all organisations to work together to meet the needs identified in the JSNA and improve the lives of all Somerset's residents.
- 1.3. During 2018 and 2019 4 focus events were held to facilitate children, young people and key decision makers and practitioners in the Partnership to work together on the priorities identified by the young people that they felt would have the most impact on Somerset's 116,000 children and young people. Between each event, surveys and workshops were held with the wider network of organisations who work with children and young people. This resulted in over 200 young people contributing in the production of the new Plan.
- **1.4.** The draft Plan was considered by the Scrutiny for Policies, Children and Families Committee in three meetings in 2018/19 and members comments have been taken into account of in the attached Plan. The Plan was approved by the Partnership on 13th March 2019.

2. Options considered and reasons for rejecting them

- **2.1.** A variety of designs of Children and Young People's Plans were researched before this style was selected as being most likely to be effective in furthering and sustaining improvement of children's services over the next 3 years.
- **2.2.** No other options have been considered

3. Background Papers

- 3.1. <u>'Our Plan' the Somerset Plan for Children, Young People and Families 2019 2022</u>
- **3.2.** For further information please contact the report author.